

Report for: Cabinet – 19th September 2024

Title: 2024/25 Finance Update Quarter 1 (Period 3)

Report

Authorised by: Taryn Eves – Director of Finance (Section 151 Officer)

Lead Officer: Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) Affected: N/A

**Report for Key/
Non-Key Decision** Key

1. Introduction

- 1.1 This budget report covers the position at Quarter 1 (Period 3) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising from the forecast non-achievement of approved Medium Term Financial Strategy (MTFS) savings.
- 1.2 In setting the 2024/25 Budget in March 2024 recognition was given to the level of pressures faced by social care services particularly in the light of on-going demand, increased complexity of cases and the impact of wider economic uncertainties. In response, £25.4m was added to the Adults, Health and Communities (AHC), which includes Housing Demand and Children's services budgets. This increase sought to address both structural budget pressures as well as the estimated impact of increased unit costs and increase in numbers requiring social care and housing support. A further £8.7m was provided to address unavoidable pressures such as inflation, borrowing and rightsizing budgets to ensure they remain realistic for delivering our statutory and priority outcomes.
- 1.3 Despite the considerable efforts taken to accurately forecast, and provide for 2024/25 cost pressures, there is a £20m forecast overspend for the year on General Fund services. This is made up of £18m service pressures from increased demand and cost of service provision and £1.978m as a result of the non-delivery of savings expected to be delivered in year. This service overspend is largely driven by housing demand and social care placements and is partly offset by a small underspend of £391,000 on corporate budgets, predominately concessionary fares. This forecast assumes the budgeted use of reserves of £5.1m is applied in full but does not include any potential contribution from the Council's main contingency budget of £7.6m. Further details are summarised in Section 6 and set out in full in Appendix 1.
- 1.4 As has been the case for the last few years, adult social care (£9.7m) continues to be an area of pressure as a result of increased numbers and acuity of need of those supported which has increased spend on placements as well as the inflationary uplifts to providers being higher than budget to ensure sustainability of the market. It is anticipated that the implementation of a new transitions service will enable earlier engagement with young people that will move across to adults in the medium term. This will improve forecasting of future trends and have a positive impact on reducing long term costs.
- 1.5 The overspend on temporary accommodation (£4.83m) is largely driven by increased demand and lack of supply which is leading to a higher than planned use of more expensive Bed and Breakfast accommodation. A reduction in income is forecast with rent collection being almost 6% below what was anticipated when setting the budget. Addressing the demand for

temporary accommodation is now seen as a priority and there is focussed work to increase supply, improve void performance to return homes into occupation and introduce preventative strategies to reduce those presenting as homeless. Together adult social care and housing demand account for 72% of the total overspend.

- 1.6 The budget pressures leading to the £4.2m forecast overspend in Children's services and Education began to emerge in the last quarter of the previous year. Part of this is due to increased placement costs of supporting the most vulnerable young people (£2.886m), which is recognised as a national market issue. The numbers of children with Education, Health and Social Care plans are placing pressure on the Dedicated Schools (DSG) budget (see paragraph 1.9) but also increases demand for SEND transport (£459,000) which is a General Fund cost. Work is underway across the services to identify actions to mitigate these external pressures.
- 1.7 The Council is not alone in facing budgetary pressures in all these service areas. As part of the budget process each year, officers utilise data and evidence to estimate service pressures, build in additional budget where appropriate and identify efficiencies for mitigating such pressures. However, the impact of lack of supply in the market, high demand and restricted and short-term funding is leaving the Council in an extremely challenging financial position to meet this ever-increasing demand.
- 1.8 Culture Strategy and Engagement (CSE) is forecasting a £1.3m overspend predominately due to slippage in delivering two key savings. The planned public consultation over the proposed reduction in library opening hours was delayed due to the GLA and General Elections. Although delivery of the digital transformation savings has now been allocated to Directorates, full delivery of the savings is not now expected until 2025/26. Finance, Procurement and Audit forecast an overspend of £544,000 driven by continued reliance on agency staff in finance pending a full recruitment campaign and delays in identifying contracts to deliver the agreed £250,000 contract savings.
- 1.9 The DSG forecast at Quarter 1 is a £2.5m overspend and this relates entirely to the High Needs Block which supports delivery for children with Special Education Needs and Disabilities (SEND). Based on this forecast, the Safety Valve programme is on track to deliver the agreed priorities for this year. There are no material variances being forecast for any of the other funding blocks (Schools, Early Years, Central Services).
- 1.10 The Housing Revenue Account reports a Quarter 1 forecast surplus of £5.510m, which is £3.093m less than the budgeted surplus of £8.603m. The costs associated with disrepair claims remain high. The Council has taken action to mitigate the number of disrepair cases through hiring in-house lawyers to reduce the use of costly external legal support, as well as significantly increasing the supply chain capacity to carry out works agreed as part of disrepair claims. These actions have led to a significant number of cases being closed and over 600 cases have now been allocated for works. There is also an intention to ensure, through the introduction of a new protocol for dealing with disrepair claims at the pre-action stage, that a similar backlog of disrepair cases does not reoccur and when cases do arise, they are less expensive to resolve.
- 1.11 The Capital Programme agreed by Council in March 2024 was £2bn across the 5-year MTFS period (£583.5m for General Fund and £1.4bn for the HRA) of which £383.3m planned for 2024/25. At the end of 2023/24, £146.6m was slipped forward into 2024/25 and therefore a revised budget of £529.9m for the capital programme for 2024/25, before the proposed quarter 1 budget adjustments.

- 1.12 At Quarter 1, the forecast is that only £310.2m (58%) will be spent in year, of which £120m relates to the General Fund and £190.2m for the HRA and budgets have been revised accordingly. The underspend is largely on 'enabling budgets' which are held to allow the Council to respond to opportunities should they arise.
- 1.13 The draft Statement of Accounts for 2023/24 were published on 28 June 2024 and the provisional financial outturn was reported to Cabinet on the 16 July. The External Audit by KPMG has now commenced and an update on progress will be reported in the Quarter 2 monitoring report in November. It should be noted that the Council currently has three years of previous unaudited accounts (2020/21 – 2022/23).

2. Cabinet Member Introduction

- 2.1 We are an ambitious borough, delivering life changing services for our residents. In the past year, Haringey Children's services were graded 'Good' by Ofsted and received the highest possible rating for SEND. We are well on the way to delivering 3,000 new, high quality council homes and we are planting thousands of trees. Haringey Learns helps adults obtain the education they need to progress and Haringey Works, our bespoke employment support service, assists residents into work. We are a borough full of energy and potential. However, we are also a borough where life expectancy dips eight years from west to east and where we have wards with the highest levels of deprivation in the country. There is much to do.
- 2.2 Unfortunately Haringey, like many boroughs, has been underfunded by government for the last decade and a half and a fair funding review is long overdue. For historic reasons, Haringey is considered an outer London borough for funding purposes but has all the pressures of an inner London borough with the additional burden of lower business rates receipts and an average of band C for council tax.
- 2.3 Like other boroughs, Haringey continues to face substantial financial challenges with ongoing increases in the cost of Adult and Children's social care (predominantly placements) and temporary accommodation for homeless families. This Qtr1 update projects a £20m overspend by year end and significant work is being undertaken to reduce in-year spend.
- 2.4 The Housing Revenue Account (HRA) continues to show pressure, caused primarily by the continued high number of void properties and the costs of legal disrepair. There is significant work being done to accelerate void repairs and disrepair cases to improve this position and the HRA budget overspend is still well within the £8m set aside annually for capital investment.
- 2.5 Our ambitious capital programme is under constant review and will be reconsidered in the light of these financial projections to reduce the revenue implications of any additional borrowing.
- 2.6 We are currently working on refreshing our agreed Budget and medium term financial strategy (MTFS) and I am very aware of the impact that the Qtr1 forecast has on both delivering the agreed Corporate Delivery Plan and on our financial planning process for the MTFS.
- 2.7 In the light of this, there can be no slippage in the delivery of our agreed savings programme, and I'll be working with colleagues to support officers in keeping these savings on track. In addition, it is imperative that we look across all spending, to ensure that every pound counts and all available funding is directed to supporting our priorities and our residents.

3. **Recommendations**

Cabinet is recommended to:

- 3.1. Note the forecast total revenue outturn variance for the General Fund of **£20m** comprising **£18m** base budget pressures and **£1.978m** savings delivery challenges. (Section 6, Table 1, Table 2 and Appendices 1 & 3).
- 3.2. Approve the revenue budget virements and receipt of grants as set out in Appendix 6.
- 3.3. Note the net DSG forecast of £2.5m overspend. (Section 6 and Appendix 1).
- 3.4. Note the net Housing Revenue Account (HRA) forecast surplus is £3.093m lower than anticipated when the budget was set. (Section 6 and Appendix 2).
- 3.5. Note the forecast General Fund and HRA Capital expenditure of **£310.285m** in 2024/25 (including enabling budgets) which equates to **58%** of the total current programme for 2024/25. (Section 8 and Appendix 4).
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 3 and Appendices 5 and 6.
- 3.7. Note the debt write-offs approved in Quarter 1 2024/25 which have been approved by the Director of Finance under delegated authority (Appendix 7).

4. **Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council's uncertain and challenging financial position, which is impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook.

5. **Alternative Options Considered**

- 5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

6. **Full Details of Forecast Revenue Outturn**

- 6.1. Table 1 below sets out the end of year forecast as at Quarter 1 for services against the budget that was agreed by full Council in March 2024. These are presented by Directorate and illustrate where variances are a result of pressures on the base budget or from the non-delivery of anticipated savings in the year. The forecast of the Dedicated Schools Grant (DSG) and the Housing Revenue Account (HRA) is also shown to provide the overall position.

Table 1 – Revenue Budget Monitoring Forecast for Quarter 1 2024/25

**Quarter 1 P3 Draft
Position**

Management Area	Original 2022/23 Full Year Budget	Actual to Date	Total Full Year Forecast	Base Budget (over/ under- spend)	Non Delivery- MTFS Savings Challenge	P3 Total Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	74,756	31,889	78,958	4,202		4,202
AHC Director of Adult & Social Services	79,050	27,787	88,719	10,795	(1,125)	9,670
AHC Housing Demand	23,130	(4,037)	27,961	4,831		4,831
AHC Director of Public Health	19,865	2,196	19,865			
Environment & Resident Experience	14,485	8,534	14,175	(1,025)	715	(310)
Placemaking & Housing	4,358	1,274	4,542	(80)	264	184
Culture, Strategy & Engagement	11,522	(3,755)	12,816	20	1,274	1,294
Finance, Procurement and Audit	(178)	(5,342)	365	(6)	550	544
Directorate Service- Total	226,988	58,546	247,401	18,735	1,678	20,414
Corporate Budgets - Non Service	75,045	20,463	74,654	(691)	300	(391)
General Fund- Directorate Service & Non-Service	302,033	79,009	322,055	18,044	1,978	20,023
External Finance	(302,052)	(6,555)				
GENERAL FUND TOTAL	(19)	72,454	322,055	18,044	1,978	20,023
DSG		43,085	2,500	2,500		2,500
HRA		(20,114)	3,093	3,093		3,093
HARINGEY TOTAL	(19)	95,425	327,649	23,637	1,978	25,616

Directorate Forecasts

- 6.2. As highlighted in Section 1, the most significant area of forecast overspend is in Adults, Health and Communities which accounts for 89% of the base budget pressure and 72% of the total overspend. Of this, £9.7m relates to adults social care and £4.81m in housing demand / temporary accommodation. Addressing the demand for temporary accommodation is now seen as a priority and there is focussed work to increase supply, improve void performance to return homes into occupation and introduce preventative strategies to reduce those presenting as homeless.

- 6.3. The overspend in Children's Services and Education account for 21% of the total forecast overspend and similar to adult social care is driven by the high cost of placements above what was forecast when the budget was set.
- 6.4. The forecast overspend in Culture, Strategy and Engagement (CSE) is predominantly caused by delay in the delivery of the former Digital Together digital transformation saving. Individual targets have now been distributed across all service areas and expertise has been developed in-house to support the development of a pipeline of opportunities to deliver the £2.8m assumed reductions from better use of technology. The full savings are unlikely to be achieved until 2025/26. The remainder of the forecast overspend arises from slippage in the saving anticipated from proposed changes to library operating hours, which (subject to the outcome of the public consultation exercise and subsequent decision by Cabinet) is unlikely to be achieved in full until 2025/26 as a result of a delay in the launch of the public consultation until after the GLA and General elections earlier in the year.
- 6.5. Across the remainder of the services in the General Fund, the overspend is a result of the slippage in delivery of savings. Work is underway to identify whether these relate to timing issues, capacity constraints or where savings are no longer achievable, alternative savings of the same value will be required. A further update will be provided at Quarter 2.
- 6.6. External factors continue to have the potential to further negatively impact these forecasts. The socioeconomic situation remains uncertain. Although in July, the Bank of England (BoE) reduced the base rate to 5%, the first time for 4 years, it has signalled that any further reductions will be gradual which will continue to impact the cost of borrowing. While average wages are now above inflation, many residents are still feeling the impact of the cost of living crisis and may still require support from the Council. The international volatility could also impact on the current levels of inflation and there is a pessimistic outlook for real growth in funding for the Local Government sector. Officers continue to engage with external treasury advisors to keep abreast with future forecasts. It should be noted that the Government has just announced the extension of the Household Support Fund until April 2025.
- 6.7. It should also be noted that there are potential additional, as yet unquantified, risks on top of the existing £20m forecast overspend. These include: -
- Optimism bias in the current forecast delivery of savings and management actions.
 - Housing Benefit overpayments and increasing arrears coupled with the impact of significant caseload transitioning to Universal Credit, managed by the Department for Works and Pensions. There is a risk this could add a similar pressure to that seen in 2023/24 (£3.6m). This would be reflected within the Environment and Resident Experience portfolio.
 - Potential requirement to increase the Council's bad debt provisions
 - Significant asset related contingent liabilities, some of which could materialise in year.
 - A growing number of schools with licensed deficits which was an issue that was highlighted in the last report on the 2023/24 Provisional Outturn.

An update on these risks and potential impact will be provided in the Quarter 2 Finance Update report.

- 6.8 In summary, the £20m forecast overspend, the potential for downward revisions to in year savings delivery and the potential external factors mean that the Council must take immediate action to reduce expenditure or increase income levels to enable the continuation of delivery of good quality services. The budget process for 2025/26 has commenced and the focus is on identifying sound, deliverable savings to enable the Council to deliver on its priorities in the Corporate Delivery Plan and good outcomes for residents in a sustainable way.

- 6.9. The current £20m overspend already assumes a planned drawdown from reserves of £5.1m. As reported to Cabinet on 16 July 2024 as part of the provisional outturn for 2023/24, the Council's reserve levels are unsustainably low and all services will need to identify in year efficiencies to try to reduce the need for this drawdown at the year end. All services must take action to manage within the overall budget envelope set in March 2024.
- 6.10. Appendix 1 Table 4 sets out the full details of service spend and end of year forecasts, together with details of any mitigating action.

Progress against 2025/26 Savings and Management Actions

- 6.11. Officers continue to monitor delivery of all agreed savings and management actions for 2024/25 and beyond as part of their monthly budget monitoring processes.
- 6.12. A summary of progress is shown in Table 2 below with a more detailed analysis of delivery against the £20.2m savings found in Appendix 3.
- 6.13. At Quarter 1 £17.1m (85%) of the total savings and management actions for the year are forecast to deliver as planned as summarised in Table 2.
- 6.14. While the expectation is that all savings and management actions should be on track to be delivered, 85% is showing an improvement over the performance seen in the last couple of years.

Table 2 Total Savings and Management Actions Delivery

Management Area	2024/25 Savings Target	Projected Full Year Savings	2024/25 Savings (surplus)/ shortfall	Green	Amber	Red
	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	230	230	0	230	0	0
Adults, Health & Communities	8,090	9,215	-1,125	7,710	1,505	0
Environment & Resident Experience	2,779	2,182	597	1,882	300	597
Placemaking & Housing	160	110	50	110	0	50
Culture, Strategy & Engagement	2,150	892	1,258	526	400	1,224
Finance, Procurement and Audit	0	0	0	0	0	0
CEO	0	0	0	0	0	0
Corporate Budgets - Non-Service	0	0	0	0	0	0
Savings TOTAL	13,409	12,629	780	10,458	2,205	1,871
Management Savings TOTAL	6,797	4,474	1,198	3,687	793	1,192
Total Savings	20,206	17,103	1,978	14,145	2,998	3,063

- 6.15. Monitoring of delivery against the £6.797m of agreed management actions and efficiencies takes place at Directorate management team level and reported to Corporate Leadership Team on a monthly basis.
- 6.16. Services also continue to monitor deliverability of savings and management actions agreed for 2025/26 and beyond.

7 Council Debt and Write Offs for Quarter 1

- 7.1 Appendix 7 provides a summary of the council debts which have been written off in Quarter 1, totalling £3.208m. This total is made up of 16,071 individual debts and which largely relate to historic parking, adult social care and rent debts which following review of individual cases are extremely unlikely to be recovered. These have been approved by the Director of Finance (S151 Officer) under delegated authority and as set out in the Financial Regulations. All write offs have been funded through the Council's bad debts provision, but the level of debts remains high, and improving income collection rates, must be a priority going forward.
- 7.2 Under Haringey's constitution debts of £50,000 or more require the approval of the Cabinet Member for Finance or Cabinet. This quarter there are no such debts being recommended for approval.

8. Capital Expenditure Forecast at Quarter One

- 8.1 The Capital Programme agreed by Council in March 2024 was £2bn (£583.5m for General Fund and £1,418.3m for the HRA) across the five year period. At the end of 2023/24, £146.6m was slipped forward into 2024/25 and therefore a revised budget of £529.9m for the capital programme for 2024/25, before the proposed quarter 1 budget adjustments. As shown in Table 3, at the end of Quarter 1, the forecast spend for the year is £310.2m, of which £120m relates to the General Fund and £190.2m for the HRA.
- 8.2 Within the General Fund, the variance from budget is largely driven by the underspend within the Enabling budgets within Placemaking and Housing Directorate which makes up approximately £98.1m (34%) of the revised budget.
- 8.3 Within the HRA, the main areas of underspend are the new homes build, new homes acquisition and Broad Water Farm (BWF) refurbishment programmes. New homes acquisition programmes have seen slippage on delivery of two schemes. These schemes will be completed in 2025/26 and the payment will be on completion. BWF refurbishment and new home build programmes potential underspend is mainly due to delays in commencements of some projects and schemes.
- 8.4 The remainder of this section provides a high-level summary of the main areas of spend in the Capital Programme with full details set out in Appendix 4:
 - Forecast spend of £19.1m of the £24.6m budget on improvements to primary and secondary school building services such as boiler replacement, roofs, windows and other external works. Work will also include addressing RAAC within our maintained schools and the capital works to make the adaptations to schools to support the Safety Valve Programme.
 - Forecast spend of £3.1m for Disabled Facilities Aids & Adaptations.
 - Forecast spend of £2.4m of the £2.5m budget towards the Canning Crescent capital works, which is anticipated to complete within this financial year.

- Forecast spend of £47,000 of £1.6m budget on Locality Hubs. Following the ongoing review of the capital programme as part of the 2025/26 budget planning process, this project has been paused pending the outcome of the review.
- Forecast spend of £11.2m towards improvements in Street Lighting, the Borough's Roads (Inc. Road Danger Reduction) and Parkland Walk Bridges, which is largely on budget.
- Forecast spend of £2.2m (33%) of the £6.6m towards Walking and Cycling Action Plan (WCAP), School Streets, Local Traffic Neighbourhoods (LTN's) and Active Travel capital budget.
- Forecast spend of £4.1m towards the insourcing of leisure services (incl. ICT) which is anticipated to complete by October 2024 and is line with the budget provision.
- Forecast spend of £22m against a budget of £34.6m (63%) towards Tottenham Hale, South Tottenham and Wood Green Regeneration programme (incl. Down Lane Park capital works).
- Forecast spend of £3.4m (34%) against a budget of £9.8m towards Selby Urban Village phase one.
- Forecast spend of £6.5m (45%) against a budget of £14.6m to improve operational and commercial properties.
- Forecast spend of £10m (76%) against a budget of £13.2m towards improving our Digital Services and technology (ICT software's & Hardware equipment's) to enhance residents experience of council services.
- Forecast spend of £4.3m (13%) against a budget of £33.0m towards Civic Centre refurbishment. This large budget variance can be attributed to extended delays in both the design and conclusion of the procurement exercise. In quarter 2, there will be a need to reprofile the yearly budget in line with the latest cashflow projection for the Civic Centre works.
- The Forecast capital spend in the HRA is £190.3m (77%) against a budget of £246.3m. Appendix 4 highlights forecasts for the main schemes within the HRA capital programmes which account for £78.9m (of the total £190.3m HRA capital forecast spend against a budget of £94.5m (of the total of £246.3m HRA capital budget).

Table 3 – 2024/25 Capital Expenditure Forecast

Directorate	2024/25 Revised Budget	2024/25 QTR. 1 Budget Adjustments	2024/25 Revised Budget (after adjustments)	2024/25 QTR. 1 Forecast	2024/25 Budget Variance
	£'000	£'000	£'000	£'000	£'000
Children's Services	26,337	2,260	28,597	20,102	(8,495)
Adults, Health & Communities	5,938	3,100	9,038	6,650	(2,388)
Environment & Resident Experience	28,042	(200)	27,842	23,074	(4,768)
Placemaking & Housing (Excl.Enabling Budgets)	68,306	1,294	69,600	37,446	(32,154)
Culture, Strategy & Engagement	56,820	(1,024)	55,796	21,050	(34,746)
General Fund (Excl. Enabling Services)	185,443	5,430	190,873	108,322	(82,551)
Enabling Budgets					
Placemaking & Housing	98,128	(1,341)	96,787	11,666	(85,121)
<i>Enabling budgets include the following capital schemes: 421, 430, 509 & 699</i>					
General Fund Total	283,571	4,089	287,660	119,989	(167,672)
HRA - Housing Revenue Account	246,331	0	246,331	190,296	(56,035)
Total	246,331	0	246,331	190,296	(56,035)
OVERALL TOTAL	529,902	4,089	533,991	310,285	(223,706)

Capital Budget Amendments

- 8.5 The Quarter 1 position is proposing budget adjustments of £4.089m which is mainly due to the recognition of the following capital grant fundings:
- £2.26m – RAAC Schools Capital works due from DfE.
 - £1.44m - DFG (Aids & Adaptations) budget realignment to reflect 2024/25 award by the DHSC.
 - £589,000 - Arts Council funding towards the refurbishment of Bruce Castle Museum.
- 8.6 The Finsbury Park capital budget is proposed for reduction by £200,000, to reflect the drop in anticipated additional events income used to fund the capital works at the park. There are other net zero budget movements proposed in the capital programme as detailed in Appendix 6.
- 8.7 A review of the Capital Programme is currently underway as part of the 2025/26 budget setting, which also includes work with individual Project Managers of each scheme to review timescales for delivery and avoid the high levels of slippage in future years. Further details of other budget amendments needed in year will be reported at Quarter 2.

- 8.8 Appendix 4 and 5 provides the current multi-year MTFS capital programme as reported in March 2024. Subject to agreement by Cabinet of the Capital Programme budget amendments set out in this report, these appendices will be updated and reflected in the revised budget for Quarter 2.

9 Contribution to the Corporate Delivery Plan 2022-2024 High level Strategic outcomes.

- 9.1 The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

10 Carbon and Climate Change

- 10.1 The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

11 Statutory Officers Comments

Finance

- 11.1 This is a report of the Director of Finance and therefore financial implications have been highlighted throughout the report. The factors with which the authority is having to contend give rise to this exceptional and concerning level of forecast overspend, caused by increasing demand, inflation and wider economic pressures. The Council is working to identify and put into effect additional mitigating actions in 2024/25 that will significantly bring down the in-year adverse forecast variance and reduce the need to call on already depleting reserves. This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues. This includes increasing our control of major costs areas, including staff costs, contract costs and capital spend. It remains early in the financial year and therefore time for any mitigations to have an impact, however equally all forecasts will continue to be monitored monthly, with forecasts subject to change.
- 11.2 The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience. The Council presently has sufficient resources to undertake the approach to manage down net expenditure as described above, without resorting to some of the exceptional measures and interventions which are becoming more prevalent in other councils across the country. However, 2024/25 is a pivotal year for the Council. Action must be taken to reduce both in year overspend and put in place plans to prevent this being repeated in the next and future years. The future years' position is being actively addressed through the budget planning work underway over the summer and into the autumn. Proposals for the 2025/26 budget and across the medium term will first go formally to Cabinet in November and it should be expected that they will be more widespread reductions needed across most services than in recent years.

Strategic Procurement

- 11.3 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions and efficiencies across the £600m spent on contracts each year.

Legal

- 11.4 The Assistant Director of Legal & Governance has been consulted on this report and makes the following comments.
- 11.5 The Council is under a duty to maintain a balanced budget. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 11.6 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15(c) respectively.
- 11.7 Pursuant to Part Four, Section J (Contract Procedure Rules – Rule 17.1) of the Constitution, the Cabinet is responsible for approving grants from external bodies above £500,000.
- 11.8 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

Equalities

- 11.9 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
 - Advance equality of opportunity between people who share those protected characteristics and people who do not.
 - Foster good relations between people who share those characteristics and people who do not.
- 11.10 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 11.11 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 11.12 This budget report covers the position at Quarter 1 (Period 3) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 11.13 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected

characteristics. In addition to this the Councils saving programme is subject to an equality assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

12 Appendices

Appendix 1 – Directorate Level Forecast

Appendix 2 – HRA Forecast

Appendix 3 – MTFS Savings Delivery

Appendix 4 – Capital Programme Level Forecast

Appendix 5 – 2023/27 Revised General Fund (GF) Capital Budget

Appendix 6 – Proposed Virements (Revenue and Capital)

Appendix 7 – Debt Write Off (less than £50,000)

13 Background Papers (Local Government (Access to Information) Act 1985)

13.1 None

Appendix 1 – Directorate Level Forecasts.

Table 4 below shows the full forecast across all Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

Table 4 – Full Details of Quarter 1 Directorate Forecasts

Management Area	Revised 2024/25 Budget	Qtr1 / P3 Outturn Forecast	Qtr1 / P3 Forecast to Budget Variance
	£'000	£'000	£'000
CORPORATE BUDGETS - NON SERVICE	75,045,293	74,654,099	(391,195)
FINANCE, PROCUREMENT AND AUDIT	(178,301)	365,368	543,669
Chief Executive	32,600	265,392	232,792
Finance, Procurement and Audit	(210,901)	99,976	310,877
DIRECTOR OF CULTURE, STRATEGY & ENGAGEMENT	11,521,918	12,816,046	1,294,128
Legal & Governance	5,081,267	5,136,877	55,610
Strategy & Communication	(28,191)	70,100	98,291
Human Resources	602,538	493,696	(108,842)
Digital Services	648,417	1,359,829	711,412
Transformation & Resources	508,340	508,340	0
Libraries	3,788,877	4,320,271	531,394
Culture, Museums & Archives	920,670	926,933	6,263
DIRECTOR OF ENVIRONMENT & RESIDENT EXPERIENCE	14,484,583	14,174,871	(309,712)
Parking & Highways	(16,718,902)	(17,474,905)	(756,003)
Community Safety, Waste & Enforcement	21,546,520	21,444,178	(102,342)
E&N Management & Support	1,895,118	1,906,820	11,702
Parks & Leisure	3,391,040	3,479,273	88,233
Operational Facilities Management	9,690	271,444	261,754
Corporate & Customer Services	4,361,117	4,548,061	186,944
DIRECTOR OF ADULT, HEALTH & COMMUNITIES	122,045,284	136,545,403	14,500,120
Director of Adult & Social Services	77,507,659	86,580,687	9,073,029
Housing Demand	23,130,110	27,960,629	4,830,519
Director of Public Health	19,865,415	19,865,415	0
Assistant Director for Commissioning	1,542,100	2,138,672	596,572

Management Area	Revised 2024/25 Budget	Qtr1 / P3 Outturn Forecast	Qtr1 / P3 Forecast to Budget Variance
DIRECTOR OF CHILDREN'S SERVICES	74,756,227	78,957,936	4,201,709
Director of Children Services	2,356,242	2,325,011	(31,231)
Commissioning	2,089,840	2,255,340	165,500
Prevention & Early Intervention	18,142,553	19,375,456	1,232,903
Children & Families	48,261,628	51,144,944	2,883,316
Assistant Director for Schools	3,905,964	3,857,184	(48,780)
PLACEMAKING & HOUSING	4,357,890	4,541,753	183,863
Director of Housing_Regen_Place	161,457	124,097	(37,360)
Capital Projects and Property	(1,760,023)	(1,536,947)	223,076
Planning_Building Standards & Sustainability	2,991,027	2,989,174	(1,853)
Regeneration & Economic Development	2,965,429	2,965,429	0
MANAGEMENT TOTAL	302,032,893	322,055,475	20,022,582

CORPORATE BUDGETS

Under budget (£391,000)

The forecast underspend is predominantly due to the Concessionary Fares charges for this financial year being less than budget as a result of journeys still being less than pre-pandemic level.

FINANCE, PROCUREMENT AND AUDIT

Over budget £544,000

The £540,000 overspend on service corporate budgets is a result of the continued reliance on agency staff within Corporate Finance for difficult to recruit to positions (£310,000). A recent successful recruitment exercise means that this overspend will reduce but further work is still required to review all other positions covered by agency staff.

Work is still on-going to identify which contracts due for re-tender in year will enable the actual delivery of the planned contract related saving of £250,000. This is currently rated as amber until this work is complete.

CULTURE, STRATEGY & ENGAGEMENT

Over budget £1.294m

The £1.29m overspend forecast for the year end includes an assumed non delivery of savings in year of £750,000 of the £1m council wide digital transformation savings profiled for 2024/25. Individual targets have now been distributed across all service areas and expertise has been commissioned to support the development of a pipeline of opportunities. Full delivery of the savings is expected to be achieved in 2025/26.

The remaining overspend largely relates to the libraries service and the reductions expected from the proposed reduction in opening hours (£650,000). As a result of a delay in the start of the public

consultation, reductions in costs are not now expected to start until at least November and therefore full years savings will not be achieved until 2025/26. Libraries across the borough are also projecting a pressure on energy costs (£70,000). However, this is before any allocation from the central non-pay inflation contingency for which a decision will be taken at the year-end if these costs cannot be mitigated in the remaining three quarters.

An overspend is also expected within Corporate Communications (£100,000) where additional income from increased advertising is not expected to be achieved. Plans are being put in place but unlikely to generate the expected income until 2025/26.

The Elections service is forecasting an overspend of (£110,000) where additional staffing was required to manage the significant increase in voter registration activity which was brought on by the GLA and General Election. Some of these staff costs will be reclaimed from the GLA and HM Government, however some will need to be funded by the Council. This will become clearer as we progress the accounts for the two elections and undertake a detailed budget review next month.

ENVIRONMENT & RESIDENT EXPERIENCE

Under Budget (£310,000)

Parking and Highways is forecasting a net under spend of £756,000 at Quarter 1. This is mainly a result of additional income from parking and Penalty Charge Notices (£2.3m) and is being used to mitigate increased PCN processing costs (£500,000), other staffing costs (£424,000), energy costs for street lighting (£220,000) and increased maintenance costs for the Borough Roads.

Community Safety, Waste and Enforcement is forecasting an under spend of £102,000 at Quarter 1. This is mainly attributable to overachievement against recharge targets to internal and external end users within the waste management client contract. Anti-social behaviour (ASB) and enforcement team reports a recharge income shortfall.

Parks and Leisure is forecasting an overspend of £88,000 at Quarter 1 as a result of a shortfall in income forecast from lettings at events. Whilst interest in holding events in Finsbury Park remains high event promoters are not keen on utilising other parks within the borough. Addressing this shortfall will require a longer-term strategy.

Operational Facilities Management is forecasting an overspend of £262,000 at Quarter 1 as a result of an increase in staffing and security costs. There is a requirement to review organisational recharges to ensure full cost recovery takes place for services requiring security provision and to reduce the level of cross service subsidy.

Customer Services is forecasting an overspend of £187,000 at Quarter 1 mainly as a result of staffing costs, equipment and telephone costs being higher than budget. This overspend has been partially mitigated from reduced staffing costs within the Financial Administration Service however, part of this service will transfer to the Finance Directorate from August 2024. A review of the position and the success of additional mitigation measures will be reported in the Quarter 2 report.

ADULTS, HEALTH & COMMUNITIES

Over budget £14.5m

Housing Demand

Over budget £4.9m

Pressures remain high through the demand and lack of housing supply which is resulting in continued high use of Bed and Breakfast accommodation to levels higher than anticipated when the budget was set in March 2024. The forecast cost of per night stay is high and the trend for future increases is expected to continue across the remainder of the financial year.

Income collection rates for rents from those in temporary accommodation remains challenging with a forecast of 91% collection expected against a target of 96.7%. This shortfall is also impacting on the Council's bad debts provision. Addressing the rising numbers and costs of temporary accommodation is a key priority for the Council and there is a project in place which will focus on the following areas:

- Supply initiatives to reduce the Council's reliance on private sector temporary accommodation. This includes use and conversion of buildings in the Council's ownership, delivery of new modular housing for use as temporary accommodation and increasing the number of acquisitions for leases to the Haringey Community Benefit Society (HCBS) which can be used as assured shorthold tenancies to end the main housing duty for temporary accommodation households.
- A reduction in the number of void properties to bring more into occupation and making best use of re-lets and the new build properties.
- Improving income collection - Following a recent sprint a range of actions are being followed up. Examples include improved tailored information for customers, surgeries and communications, system enhancements to highlight vulnerable residents that may need more support, sharing of information across teams to increase client engagement, income team to be at signups and system enhancements to highlight early arrears.
- Reviewing homelessness prevention support, including the identification of a new customer contact point.

Adult Social Care

Over Budget £9.0m

Additional budget of £14.56m was included for 2024/25 to address increased demand and cost of care, but a forecast overspend still remains and mainly relates to the placements budget. The numbers of older adults with a support package has increased in the year to date despite numbers remaining fairly constant for most of last financial year. The average cost of a care package has increased year on year in excess of the additional budget provision made for inflationary uplifts to providers and reflects to some extent the increasing level of acuity or need of individuals.

The year-on-year increase in the number of younger adults with a care package continue with the numbers transitioning from Children's Services to Adult Services increasing the long term costs that will need to be met by the service. It is anticipated that the implementation of a new transitions service will enable earlier engagement with young people that will move across to adults across the medium term, improve forecasting of future trends and have positive impact on reducing long term costs.

As numbers of clients supported increases, income from client contributions towards their care costs is anticipated to exceed the £11.4m budget by £600,000. The forecast income from Health is forecast to overachieve by £3.0m as a result of an increased forecast for shared funding of £1.2m and the inclusion of £2.0m of unbudgeted Discharge to Assess funding recently agreed with the ICB.

There are risks associated with delivery of savings for adult social care which are being closely monitored at the Adults Change Board. Mitigation plans are in place to ensure that any current savings not likely to be met are negated through either overachievement of other current year savings or by way of new savings. It is expected that the majority of savings target will be met in full during the year.

Commissioning

Over Budget £600,000

A potential pressure of £0.6m is currently forecast, associated with the delivery of savings targets. Savings of £550k were applied to Partnerships and Communities budgets for 2024/25 of which £300k relates to Community Hubs. Plans to mitigate the potential overspend are currently being considered. In addition to this, a pressure of £160,000 is forecast for Selby Centre rent, which was not anticipated when the budget was set.

CHILDREN'S SERVICES

Over budget £4.2m

The Children's Service is forecasting an overspend of £4.2m in Quarter 1. The main pressures continue to be in Safeguarding and Social Care (£2.88m) and relates to the increase in the cost of placements of support to families who are intentionally homeless or who have no recourse to public funds. The number of young people has remained fairly constant but the high cost for placements remain a national market issue and the Council is continuing to work with the market as well as mitigate the rise in high cost placements by supporting children to step down into family placements wherever possible and convening family network meetings to identify support in the wider family network to prevent children coming into care.

The overspend of £1.23m in Early Help, Prevention and SEND services relates to Education Psychology Services costs (£550,000) which are now funded through the General Fund rather than the Dedicated Schools Grant. The increased costs for the SEND transport service (£459,000) is a result of the continuing upward trend in numbers of children with Education, Health and Care plans and the number requiring transport as well as price pressures on the cost of transport. The service continues to implement several strategies to reduce costs in this area including providing personal transport budgets to parents and carers to arrange their own travel and providing children with independent travel training. Spend on Children's Centres has reduced but there remains a residual pressure of around £200,000 for Children's Centres. The Directorate is on track to deliver the full assumed savings of £833,000 for the year.

PLACEMAKING & HOUSING

Over Budget £184,000

Placemaking and Housing Directorate is forecasting an overspend of £184,000 at Quarter 1. The pressures mainly relate to increases in Business Rates and utility bills for the Council's operational property. Work is underway to identify ways to reduce operational estate costs.

DEDICATED SCHOOLS GRANT (DSG)

Over budget £2.5m

The main pressure remains in the High Needs Budget, where there is a forecast overspend position of £2.5m (Safety Valve target for 2024/25 is to keep below £2.6m). The Safety Valve programme continues to be a focus to deliver savings and efficiencies to bring the High Needs Block (HNB) spend back to a break even position over the next 4 years. Progress against the programme will remain under close review over the year. All other blocks are forecast to remain in balance.

APPENDIX 2 - HOUSING REVENUE ACCOUNT (HRA)

Over Budget £3.093m

The Housing Revenue Account (HRA) at the end of Quarter 1 is reporting an overspend of £3.093m which means that the forecast year-end surplus is only £5.510m compared to the £8.603m which was expected when the budget was set in March 2024.

This forecast recognises a recently approved £3.5m virement for legal disrepair cases, repairs works and further one-off income expected to be received in the year.

There continues to be an overspend on responsive repairs (including damp and mould works) and disrepairs but these can be mitigated by reduced forecasts in capital financing costs and depreciation due to reduced borrowing costs. There is also a forecast underachievement of rental income due to voids turnaround performance and partly contributed by the Neighbourhood Move Scheme which allows existing secure tenants the opportunity to be prioritised for allocation in a new development scheme. There is also a shortfall in the collection of service charges.

Haringey Repairs Service (HRS) Responsive Repairs (including Damp & Mould) - overspends (2.964m)

HRS budgets are forecast to overspend, primarily due to higher than anticipated contractor costs and ongoing demand for damp and mould cases but also materials and transport costs which are higher than anticipated. To mitigate these overspends the service is undertaking the following:

Moving staff off agency contracts and onto full time permanent or fixed term contract roles.

- Reviewing the approach to contractor procurement and contractor management to improve value for money.
- Ensuring high-cost repairs where the service is undertaking component renewal and repairs are treated as capital spend.
- Appointing a new Senior Manager to improve leadership and management of the service.
- Developing a system for tracking damp and mould cases end to end.
- A review of historic budgets and spend to ensure future budgets are realistic and will be addressed as part of the 2025/26 budget.

Under achievement of HRA Rental Income due to Voids turnaround performance (£1.060m)

There is significant backlog of properties that are void leading to a loss of income to the HRA. As at the end of the June this was 317 homes and although there has been a recent decrease in numbers overall, faster progress is needed to reduce the backlog.

There are a number of initiatives being progressed that will lead to service improvements and reducing the number of voids, including:

- Appointing a new Senior Voids lead to improve management of the voids service.
- Recruiting a new post that sits across Housing Demand, Housing Repairs and Housing Management to better connect the services to improve the end-to-end process.
- Reviewing sub-contractor management processes to improve outcomes and compliance with voids standard.
- Undertaking a data cleanse to ensure that performance management is system led.

Underachievement of HRA tenant service charges (£731,000)

Rent and service charge collection rates continues to improve month on month and is significantly improved from 2023/24, albeit it has not yet reached the target and therefore an under-achievement of income is forecast for the year. Several measures are underway to continue these improvements including:

- Ongoing embedding of new rent collection software 'Rent-sense' and use of the system to performance manage teams.
- Recruitment and onboarding of additional income collection staff to ensure service has full establishment and patch sizes are consistent.
- Drafting and approval of new income collection policies and procedures to be agreed by Cabinet in due course to embed a stronger culture across staff and residents around rent payment.

Disrepair

The Council has taken action to mitigate the number of disrepair cases through hiring in-house lawyers to reduce the use of costly legal firms, as well as significantly increasing the supply chain capacity to carry out works agreed as part of disrepair claims. These actions have led to a significant number of cases being closed and over 600 cases have now been allocated for works. There is also an intention to ensure, through the introduction of a new protocol for pre-action cases, that cases get dealt with prior to progressing to the litigation stage and this new model of service delivery is being introduced to ensure that a similar backlog of disrepair cases does not reoccur and when cases do arise they are less expensive to resolve.

Table 5 – HRA Budget Forecast Summary (Quarter 1)

HRA BUDGET	2024/25 Revised Budget	Year To Date Budget	Year To Date Actual	Year To Date Variance	Qtr1 / P3 Outturn Forecast	Qtr1 / P3 Forecast to Budget Variance
	£000's	£000's	£000's	£000's	£000's	£000's
Housing Revenue Account (HRA) - Income	(136,066)	(36,365)	(32,090)	4,275	(131,900)	4,166
Housing Revenue Account (HRA) - Expenditure	127,463	13,056	11,976	(1,081)	126,390	(1,073)
HRA Net Income	(8,603)	(23,308)	(20,114)	3,194	(5,510)	3,093
Housing Revenue Account Projected Surplus	0	0	0	0	0	0
Balance of HRA Account	(8,603)	(23,308)	(20,114)	3,194	(5,510)	3,093

HRA Capital

The Forecast capital spend in the HRA is £190.3m (77%) against a budget of £246.3m. The capital programme is spread over a number of different schemes, largely focussed on improvements to the Council's existing housing stock and new build. Forecast spend includes:

- £35m of major works to our existing stock;
- £9.5m on fire safety works;
- £19.6m on Broadwater Farm;
- £79m on the New Build Programme; and
- £41m on new home acquisitions.

The main areas of underspend in the capital programme are the new homes build, new homes acquisition and BWF refurbishment programmes due to delays in delivery and full details will be included in the Quarter 2 report.

Appendix 3 - Progress against 2024/25 Budget Savings.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
Environment & Resident Experience							
OPS03	Full Cost recovery of services	50		50	Red	Discussions are still ongoing with THFC re increased income through football matches though there may be a potential for some full cost recovery via non-football matches.	
OPS03	Commercial Waste	35	35	0	Green	On Track	
OPS02	Visitors Vouchers Pricing Structure change	50	50	0	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS02	Residents Permits Pricing Structure	210	100	110	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase. Review of the accrual treatment (payment in advance). Review analysis of permit data .	Fully mitigated through other Parking income related sources.
OPS02	Change 2 hour restrictions to full day	270	0	270	Red	This requires a CPZ review and engagement with residents to achieve. The CPZ review programme is yet to be determined due to resource issues. Review expected in 2025/26.	Fully mitigated through other Parking income related sources.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS02	Pay for Parking - Introduce a minimum 1 hour purchasable sessions,	110	0	110	Red	Pay and display is underachieving - not recovered post COVID.	Fully mitigated through other Parking income related sources.
OPS02	Moving Traffic PCN - expansion of moving traffic enforcement such as virtual road closures to support LTN	400	400	0	Green	On Track	
OPS02	Moving Traffic PCN - expansion of moving traffic enforcement such as virtual road closures to support LTN	(40)	(40)	0	Green	On Track	
OPS02	Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS	80	80	0	Green	On Track	
OPS02	Night time Enforcement	80	80	0	Green	On Track	
OPS07	Crematorium Lease and Parks Property	45	45	0	Green	Contractual so will be achieved (£45k achieved)	
OPS02	Parking F&C report outcome - 10% inflation impact	200	200	0	Green	On Track	
OPS02	New 4-5 area HGV restriction zones - Enforcement Sites	(50)	(50)	0	Green	Income from sites is low, because of right of access.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS02	School Streets and LTN - Moving Traffic Cameras Enforcement (75 cameras)	(1,109)	(1,109)	0	Green	On Track	
OPS02	PCN Debt Recovery Parking strategy (compliance increase)	200	200	0	Green	Improvement to recovery rate being monitored, if not full savings will be achieved through new ways of working.	
OPS03	Houses in Multiple Occupation including licensing	50	50	0	Green	New fees in place	
OPS09	Improved Debt Recovery	300	0	300	Red	System live, difficulties in baselining non-HB debt.	
OPS09	Customer Services & Libraries Service Reviews	160	160	0	Green	On target.	
OPS03	Events Income Increases	25	0	25	Red	Income is being under achieved at the moment based on existing target. All event organisers prefer Finsbury Park as their venue, due to the transport links available.	
OPS03	Crematorium Lease and Parks Property increases	15	15	0	Green	Contractual so will be achieved	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS03	Small Green Space Improvement Programme	0	0	0			
OPS02	The review of Highways and Parking fees and charges	1,300	1,300	0	Green	On Track	
OPS02	The planned roll out of School Streets	170	170	0	Green	Measures implemented ,14 School Streets rolled out so far this year.	
OPS03	Enhance our enforcement of environmental crime	100	100	0	Green	Commissioning Contract Underway and savings on track to be delivered.	
OPS03	New River Sports Centre - Net cost Reduction	53	53	0	Green	On Track	
OPS03	Private sector Housing Compliance income	13	40	(27)	Green	Enforcement through CPN on track.	
OPS02	Energy Reduction - Streetlighting	277	277	0	Green	Implemented and achieved - 18% reduction in cost this year.	
OPS03	Commercial Waste - Customer base increase.	4	4	0	Green	On track	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS03	Efficiencies from control room upgrade	100	60	40	Amber	Work to commence when interim Head of Service recruited. Work underway to identify additional income opportunities and maintaining a vacancy factor to mitigate savings shortfall in 2024/25 with full year savings as originally anticipated expected in 2025/26.	reviewing increased income position and vacancy factor to manage budget
OPS05	Service efficiency review	200	200	0	Green	On track	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS02	HGV Locations/Box Junctions	150	80	70	Green	The changes needed to deliver the savings is underway but it is unlikely the full value will be achieved. However, the shortfall will be mitigated through additional parking income from other sources and expected to be delivered in full in 2025/26.	Fully mitigated through other Parking income related sources.
OPS02	New x3 bus lanes	25	15	10	Green	The changes needed to deliver the savings is underway but it is unlikely the full value will be achieved. However, the shortfall will be mitigated through additional parking income from other sources and expected to be delivered in full in 2025/26.	Fully mitigated through other Parking income related sources.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS02	Illegal Skip Enforcement	3	0	3	Red	Options for delivery of this saving are currently being developed and full year savings will not be fully achieved as originally planned. Original savings to be delivered in 2025/26 as originally planned and shortfall in year will be mitigated through additional parking income from other services.	Fully mitigated through other Parking income related sources.
OPS02	P&D Tariff for EVs charging	12	3	9	Amber	Completion of the changes needed to the Tariff is expected in the last quarter of 2024/25 and therefore increase income now not expected until 2025/26. The shortfall in year will be mitigated through additional income from other parking sources.	Fully mitigated through other Parking income related sources.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS02	Increases to NRSWA enforcement activity	25	25	0	Green	On track	
OPS02	Remove pause on PCN challenge periods - reduction in 50% discounts given.	50	0	50	Green	The implementation of changes to the PCN challenge periods is currently subject to review and has not yet been agreed. The shortfall in year will be mitigated through additional income from other parking sources.	Fully mitigated through other Parking income related sources.
OPS07	Increase off peak fees and charges on All-weather pitches	4		4	Red	Clarification is required on position of revised fees and charges.	
OPS07	Introduction of dog walking licences for 4 or more dogs	2		2	Red	Recruitment has commenced for additional enforcement officers needed to generate the additional income and will now not be achieved until 2025/26.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS07	Licensing of fitness trainers and companies operating in parks	3		3	Red	Recruitment has commenced for additional enforcement officers needed to generate the additional income and will now not be achieved until 2025/26.	
OPS07	Delete Amenity Manager plus apprentice	92	92	0	Green	Vacant posts have been deleted from the HR Establishment for the service.	
OPS07	Delete Env Services Manager	60	60	0	Green	Vacant posts have been deleted from the HR Establishment for the service.	
OPS07	Reduce Volunteering Officer from full time to 3.5 days	18	18	0	Green	Vacant posts have been deleted from the HR Establishment for the service.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
OPS07	Create enforcement officer post	(56)	(42)	(14)	Red	Vacant posts have been deleted from SAP structure (Officer not yet in post).	
OPS07	Use more of Finsbury Park income for core council cost of running park	100	100	0	Green	On track - income of £100k expected in year.	
OPS03	CCTV maintenance cost reduction	30	30	0	Green	Reduced Camera stock (correlating to reduced Capital programme) results in reduced revenue maintenance costs	
OPS03	More enforcement on unsecured trade waste	25	25	0	Green	Existing workstream - new commercial waste enforcement to assist	
OPS03	Marsh Lane Depot - parking on event days	10	10	0	Green	On track	
Total: Environment & Resident Experience		3,851	2,836	1,015			

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
Finance							
F&L24_S AV_002	<p>Contracts Review</p> <p>Review of contracts applying the 4 C's approach (cancel, consolidate, change, create)</p> <p>Initial focus will be on contracts £100k+ and over 6 months remaining on the contract.</p> <p>Top 15 contracts (by value) will be part of a separate initiative and managed within services, supported by procurement.</p>	250	0	250	Red	Specific contracts where these savings will be realised have not yet been identified. Work is underway across all services to identify opportunities, but it is unlikely that these savings will be realised in full in 2024/25. Full savings are expected in 2025/26.	
Total: Finance		250	0	250	0	250	0

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CEO							
	CE Snr Savings	300	0	300	Red	A review of the senior management structure is underway across all services and there is a risk that these savings will not be delivered in full until 2025/26. The position will be reviewed at the end of quarter 2.	
Total :CEO		300	0	300	0		

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
Corporate							
	Increase Director of Finance charge to HRA	50	50	0	Green	Increased change completed	
	Open Banking	300	0	300	Red	Approval of the implementation of use of Open Banking to increase income collection is not yet in place, pending further discussions with impacted services. Work underway to develop the business case and scope for new technology and full savings are expected to be delivered in 2025/26	
Total: Corporate		350	50	300	0		

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
Culture, Strategy & Engagement							
DS	Cross-Cutting Digital Saving Proposal - re-profiled as part of 2023/24 Budget process	1,000	250	750	Red	This saving target is being delivered by all services across the Council. A pipeline of opportunities has been developed and work underway across services. Work will continue with services to implement opportunities for the full assumed savings of £1m, however, full delivery of savings are not expected to be delivered until 2025/26.	Funding targets have been distributed out to service areas. Restructure is still in play. Expertise has been bought in. Pipeline development and governance in place.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
20/25-YC06	<p>It is proposed that a new Library Strategy will shape the direction of the service for the next 5 years. The proposal includes exploring the full use of the buildings/space, creating community hubs that will enable the locality-based approach to service delivery for other council departments and partner agencies, which can act as a key component to achieving our Borough Plan objectives.</p> <p>Revenue can be generated by either applying an internal recharge for the use of spaces or utilising the space in the libraries as part of the wider Community Asset vision to reduce costs elsewhere in the organisation. (Re-profiled as part of 2023/24 Budget process)</p>	25	25	0	Green		

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CSE_SA V_002	Additional commercial advertising opportunities *	10	0	10	Red	Plan being developed to maximise income but scale of additional income is very challenging especially in a single year. This is red and has exposed the income target to be even larger than anticipated including the rolled over saving from last year.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CSE24_S AV_006	Reduce Library Opening hours	675	340	335	Red	The £675K savings figure had assumed that savings would commence from the beginning of the financial year. Following advice from DCMS, and the recognised need for a full public consultation, this means that due to timescales involved to complete the consultation and implement the new staffing structure, any savings are unlikely to begin to be accrued until November 2024. Full delivery of savings are expected in 2025/26.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CSE24_S AV_003	Applications & infrastructure review	200	200	0	Amber	Contract reviews are underway and the expectation is this saving target will be achieved in year. Amber has not been achieved yet and will be reviewed at Quarter 2 when it is anticipated it will move to Green.	Supplier and contract team are working on this and new Enterprise Architect will help accelerate this work.
CSE24_S AV_004	D&C Restructure	200	200	0	Amber	Restructure has been delayed due to a range of reasons but mainly budget uncertainty. The savings target is reflected in the restructure therefore savings will unlikely be achieved in full until 2025/26.	Restructure underway to release savings. Should complete by Dec 24.
CSE24_S AV_012	Expansion of digital advertising	(35)	-35	0	Green	On Track	New staff member starts on 25th June

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CSE24_S AV_011	Translation	10	10	0	Green	We anticipate this will be achievable through a switch to use of Microsoft translation facility which is free.	
CSE24_S AV_013	Reduce publication of Haringey People from 4/5 issues per year to 2 or 3.	20	20	0	Green	Reduced to three editions from 2024/25.	
	An internal 12 month secondment from Jan 2024 to Dec 2024. Total saving c£100k across 23/24 and 24/25. Spending would revert to current level in 25/26.	75	75	0	Green	Completed	
	Looking at roles to distribute specialist support across Policy Officers.	67	67	0	Green	Completed	
	Remove one Strategic Communications Officer role from proposed new Comms structure	62	62	0	Green	Completed	
	We would not take any more graduates; the saving would be delivered over two years as our existing graduates complete their two year placements. The employee currently spending some of their time supporting NGDP would focus on apprenticeships instead.	50	50	0	Green	On Track and will continue to be monitored through the year.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
	Introduction of a 3% vacancy factor into all HR staffing budgets. Could be delivered in this service given level of turnover generally experienced. Will increase stretch across team, reduce resilience and flexibility and may lead to longer response times but could be delivered.	129	129	0	Green	On Track and will continue to be monitored through the year.	
	Reduction in externally provided L+D and in corporate recruitment advertising spend (other non-staffing budgets contractually committed). Contingent on a council wide reduction in recruitment.	125	125	0	Green	On Track and will continue to be monitored through the year.	
	Replace 3 PO3 team leader posts with two PO5 posts (3 x P03 = £171,861; 2 x P05 = 128,282: saving of 43,579) plus further rota savings	50	34	16	Red	The change in management posts is expected to be implemented by July 24	
	Appoint a specialist Head Commercial Operator to identify opportunities and develop a strategy to enhance income generation from our assets (requires investment)	(100)	-100	0	Green	On Track	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
	Convert static advertising to digital, introduce smaller high street advertising, deliver more large format digital advertising sites, develop SME offer for marketing design & print (resource to develop already included in first round of MTFS but income not included)	150	0	150	Red	Plan being developed to maximise income but scale of additional income is very challenging especially in a single year. This is red and f has exposed the income target to be even larger than anticipated including the rolled over saving from last year.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CSE24_SAV_012	Review stocking decisions (eg Newspaper subscriptions) New saving to supersede CSE24_SAV_008	25	12	13	Red	Given the impact the proposed savings would have on elderly citizens and citizens accessing papers in community languages together with the social benefits that this provision of hard copy newspapers provided, the Panel recommended that this saving not be taken forward in full but there remains some scope for opportunities for a partial reduction in newspapers and subscriptions.	We will review further feedback following the public consultation, with the aim to make a partial reduction to newspapers and subscriptions.
Total: Culture, Strategy & Engagement		2,738	1,464	1,274			

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus) / shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
Placemaking & Housing							
RPD2	Delayed Savings	100	100	0	Green		
OPS08	Fleet	50	0	50	Red	Ongoing- A strategic review needs to be undertaken for the management of the entire Haringey Fleet operation to potentially bring together the Management and responsibility of Fleet under one service area. This work has not yet commenced and therefore savings will not be delivered in 2024/25.	
P&H_SA V_001	Development Management & Building Control income and fees	10	10	0	Green		
P&H24_S AV_005	Reduce Local Plan budget for community engagement	20	20	0	Green	On Track. This will result in increased scope of engagement exercises from the end of 2024	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus) / shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
P&H24_S AV_002 updated Final	Property Data project to maximise asset efficiency and develop a disposal pipeline	184		184	Red	We are not yet seeing the reduction in demand from the corporate estate to reflect future service demand, as service redesign not yet been completed. Mitigations are being put in place and therefore reported as red and relies on Council wide decision to vacate buildings, but this would have service delivery implications. The proposal to merge Hard and Soft FM services is not yet completed. Soft FM has a forecast pressure of circa £500k, for which solutions need to be implemented, but does mean a worst starting position from what was assumed, when this saving was originally put forward.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus) / shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
P&H24_S AV_006	RED service redesign	800	800		Green	This is being achieved currently. There is a small risk of under-delivery in 24/25 due to delays in the restructure. However, the restructure is now at a late stage of implementation so final figures will be known shortly. This represents a one-year 30% reduction in overall departmental general fund revenue - Net Impact of 20 FTES deleted from Establishment structure	
	Carbon Management - Air Quality - delete post	60	60	0	Green	Post deleted.	
	Carbon Management - Carbon Programme Manager - delete post	90	90	0	Amber		
	DM&E - Planning Application Fees increase	30		30	Red	Statutory income last year was less than the previous year despite 25% increase in fees, 100k saving put forward last year was not achieved so risk to this further £30k being achieved.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
	PPTI + DM&E - Implement Planning Peer Review* recommendations on commercialisation and income	120	120	0	Amber	This saving target was given before Peer Review report was published. Report did not highlight any areas for missing income but did highlight opportunities for further commercial activity and plans are underway.	
	Proposal is for a restructure which delivers savings to general fund revenue (alongside reductions in HRA and Capital).	100	100	0	Amber	Part year savings of £58,000 achieved and restructure has not yet been fully implemented. However, still on track to achieve target of £100k by end of financial year	
Total: Placemaking & Housing		1564	1300	264			

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus) / shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
Adults, Health & Communities							
	Amendments to Existing Savings	486	486	0	Green	On Track	
AHC_SA V_001	Improved processes and practises to ensure that residents receive the right level of care	850	425	425	Amber	Delays in onboarding means the work has not yet commenced.	Service reviews to establish the right level of care is provided, resulting in opportunities to reduce where levels of need have changed. Significant improvements in staffing budget have enabled ASC to increase resources to improve levels of reviews, currently at 7%

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC_SA V_004	Contract reviews	500	250	250	Amber	Commissioning team is subject to a restructure and therefore contract reviews will not be completed until new structure is in place. Savings expected to be delivered in 2025/26.	
AHC_SA V_006	Extended Provision (Lodge & Council-owned buildings)	251	0	251	Amber	Delayed progress on development of Station Road Lodge, Now progressing with tight deadline but won't deliver in year. Extension to Russell Road hostel not viable so alternatives being identified.	Close project management of delivery of Station Road Lodge. Work during TA Sprint has identified additional sites for consideration and options for properties that can be brought back into use. Link to AHC SAV 25

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC_SA V_007	Use 1 bed social housing as Temporary Accommodation (TA)	69	35	34	Amber	Some properties have been set aside for this purpose but still limited access to voids that are ready. This has been identified as a key priority within the annual Lettings Plan and improvements to voids performance and close monitoring is expected to increase properties available.	Identified as a priority in annual Lettings Plan. Void improvement works and close monitoring of use of available properties.
AHC_SA V_009	Targeting families that have been in TA for significant number of years	400	200	200	Amber	Most of the families who have waited longest need larger properties. Delay in new build programme and competing priorities for 'relet' voids as they become available will support delivery of this reduction.	As above. Should be able to catch up when new build becomes available for letting and voids backlog is cleared.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC_SA V_010	Lease conversion Project	175	0	175	Amber	A higher proportion of landlords who lease to the Council are wanting their properties back rather than agreeing to convert to HfH leases, thereby reducing supply of accommodation. VfM review of HfH leases may mean this saving is no longer achievable and alternative savings are being identified.	Explore alternative approaches for delivering leases as part of the VfM review.
AHC24_SAV_023	Use of public health growth	292	292	0	Green		
AHC24_SAV_022	Transport Cost Reviews	100	0	0	Amber		
CYP24_SAV_008	Transitions	673	673	0	Green	Project board in place, team being recruited and cohort of young people identified that will support the realisation of year 1 savings.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC24_SAV_021	Supported Living Review	300	150	150	Amber	Team not in place to commence programme of work.	This mainly focuses on LD cohort, ensuring value for money and that joint household commissioned services are streamlined.
AHC24_SAV_012	Strength Based Working	350	175	175	Amber	Team not in place to commence programme of work.	Encouraging the use of community resources, reducing the need for formal care services. This approach fosters greater independence and the potential to improve the well being of service users, leading to a reduction in support costs.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC24_SAV_010	sexual health MTFS	300	300	0	Green		
AHC24_SAV_017	Review of 1 to 1 support	100	50	0	Amber	Additional resource needed to carry out reviews and programme management capacity.	A review of all 1 to 1 support, sitting mainly within the LD service.
AHC24_SAV_019	Mental Health Service Review	200	100	100	Amber	Working with housing to step people down into social lets. Reviewing all clients in temporary placements. In discussions with providers for new scheme's which will enable us to move on 15 people. Review and aim to bring people back into Haringey. Ensure provision in Haringey is our primary option.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC24_SAV_002	Housing Demand- Using 2 bed social housing as temporary accommodation	37	17	20	Amber	Relies on improved voids performance and the ability to prioritise the available voids for this purpose alongside other competing priorities' for properties. This hasn't been possible at the start of the year but the position should improve as the voids backlog clears and the letting of new builds leads to other voids becoming available.	Voids Improvement Plan- Sprint identified need to work end to end across the teams which will be addressed.
AHC24_SAV_004	Housing Demand- Targeted 1 bedroom move on project	57	28	29	Amber	Officer in place and assessments being completed - moves should start to increase as voids become more readily available.	.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC24_SAV_006	Housing Demand- Core staffing budget savings Housing Related Support - By reducing the spend on non-statutory contracts held by HRS, as well as reducing the contribution made by HRS to internal services; HRS can make savings of £451,500 in 24/25. Due to an error relating to the inclusion of £400K of Housing Demand staffing savings in phase 1 the first £400K of this saving will offset that error leaving a new phase 2 saving of £51,500.	400	200	0	Green		
AHC24_SAV_018	Grant Review (BCF/S75)	200	0	200	Amber	BCF is NHSE grant with no opportunities to make savings.	
AHC24_SAV_013	Direct Payments	800	0	800	Amber	This relies on both current recipients of care agreeing to the change and a market that can respond to that demand. Last financial year saving £200K in total.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
AHC24_SAV_011	Continuing Health Care	1,200	5,809	(4,609)	Green	The relationship and process in regards to CHC decision solely rests with ICB. This is a temporary resource till September and workforce has been unstable. Failure to address the process and resourcing issue will lead to an unsustainable model.	
AHC24_SAV_015	Care Package Review (Quality Review	150	75	0	Amber	Lack of resource/staffing in order to carry out these reviews along with unmet needs and resulting complications.	Streamline the review process, with regular, standardised reviews to identify and eliminate unnecessary services and avoiding over-provision.
AHC24_SAV_005	0-19 years Public Health Nursing Services efficiencies	150	150	0	Green		
	Transfer x10 Complex Needs Families with high provider costs into housing	100	0	0	Amber	Difficulty in securing accommodation to support large families, Programme of work implemented.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
	Resettlement	150	150	0	Green		
	PH Reserves Drawdown	480	480	0	Green		
	PH - MH Contracts efficiencies	50	50	0	Green		
	Mental Health insourcing	500	0	0	Amber	Savings are reliant on the time scales to implement the exit plan from the current MoU. Staff alignment into localities. Handover of work between organisations. There is a PID and action plan in place with task and finish groups to complete the work by August 2024. This will give us the second half of the year to focus and our statutory functions and any realisable savings. We need to continue with an integrated approach to ensure safe delivery of support for Haringey Mental Health Clients and ensure effective use of resources across organisations.	three of the mental health core teams have already aligned to the localities model. Therefore a shift in council oversight has already started. We will focus on reviews in these areas as a priority to deliver our target.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
	Review entitlement for Council to fund Social Care for adults (proactive fraud exercise)	250	125	125	Amber	A tool Audit use to manage any fraud within the financial assessment team. Audit wanted to cease the contract, as such improvements were made that it was no longer needed.	
	Cross check all people housed in temporary accommodation for entitlement (proactive fraud exercise)	200	100	0	Amber	Housing Demand will target the use of Occupancy Officers to support this work.	
	Localities Hub	550	0	550	Amber	Cross directorate saving.	
Total: Adults, Health & Communities		10,320	10,320	(1,125)			

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
People - Children's Services							
20/25-PE10	This proposal considers ways to shape the local residential care market for children by taking demand off the free market and creating some diversity in the care market. This will be done through reviewing the feasibility of a number of delivery approaches including opening bespoke children's homes, ring fencing/blocking market purchasing of provision, working alongside the non-profit sector to grow this local offer, joint ownership of accommodation with Adult social Care and shared supported accommodation for young people with disabilities 18-25.	200	200	0	Green		

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CH103	The service set up the Maya Angelou Family Assessment Centre as part of the previous programme of Invest to save projects. Through this facility the service is undertaking parenting assessments in the community as planned. This project brought the service in-house and reduced spot purchasing of speciality parenting assessments. Assessments completed by the team of skilled social workers are now of a higher quality and there are fewer repeat assessments required as a result. As of the end of August this service has commenced 45 parenting capacity assessments in-house, with 17 closed in the current financial year. The service is on track to avoid costs in the region of £480K.	30	30	0	Green		
CYP24_S AV_001	Local accommodation for care leavers	119	119	0	Amber	The original proposal was to work with housing to identify 10 additional accommodation units for care leavers through the Housing Panel. This is no longer viable and work is in train to identify mitigating savings.	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall
CYP24_S AV_004	Pendarren	99	99	0	Amber	Some risk around delivering this as a new Head of Centre has been recruited and activities to increase the levels of trading (using enhanced marketing and online tools and the targeting of new cohorts of people to use the centre) will have to be tested.	
CYP24_S AV_006	Review of the Youth Service and the development of a Youth Strategy (from 24/25) Youth Service holiday activity	50	50	0	Green		
CYP24_S AV_009	Maya Angelou Package of Services	75	75	0	Green		
	SEND transport	200	200	0	Green		
	Implement changes in two social work teams	60	60	0	Green		
Total: Children's Services		833	833	0			

Appendix 4 – Forecast Capital Programme 2024/25 at Quarter 1

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
101	Primary Sch - repairs & maintenance	5,337	5,337	0	Based on spend to date and planned works, the budget is expected to be fully spent in year on planned major project activities and steady disbursements are planned for the remaining months to maintain continuity.	E
102	Primary Sch - mod & enhance (Inc SEN)	11,004	6,851	(4,153)	Works are ongoing on contracted projects, including North Harringay, South Harringay, Cambourne. Client briefs have been drafted for 5 additional schemes. The specification for rectification works at Brook/Willow Schools is under development. Subject to the carry forward budget being approved, a formal request will be made to transfer £954k from Scheme 102 to 114 to meet the additional anticipated spend in the latter.	H & E
105	RAAC Schools	2,260	2,260	(0)	Newly created capital scheme in relation to RAAC in the borough's schools. This is spend for mitigation works not full remediation works. LBH will only undertake those at Park View. These costs are expected to be fully funded by DfE.	E
110	Devolved Sch Capital	531	531	0	This is a direct funding by the DfE via LBH for 51 LA maintained schools varying between £5k - £37k based on their weighted pupil numbers, towards the refurbishment their buildings and other small-scale capital projects.	E

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
114	Secondary Sch - mod & enhance (Inc SEN)	1,903	3,363	1,460	Works to repair the sports hall roof at Park View are ongoing. Works at Fortismere and Hornsey have been reviewed given the DfE announcement re. the School Rebuilding Programme which is DfE run programme with limited LBH involvement. Both projects will continue but in a reduced form, prioritising urgent works that cannot be delayed. Client briefs will be brought forward for Gladesmore & Highgate Wood for consideration. Subject to the carry forward from 2023/24 being approved, a formal request will be made to transfer £954k from scheme 102 to 114 to achieve a balanced budget for the latter in year to meet urgent condition priorities.	H
121	Pendarren House	528	0	(528)	Business case for this scheme is currently in development.	H
123	Wood Green Youth Hub	0	30	30	Scheme now completed and £30,000 overspend will be met by the corporate contingency line in quarter 2.	H
124	In-Borough Residential Care Facility	3,230	700	(2,530)	The majority of this budget is anticipated to be utilised in next FY due to the anticipated delay in the delivery of two respite units and completion/legal conveyancing of a to be acquired Parent & Children unit, which is likely to commence during the third quarter of this financial year.	S

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
125	Safety Valve	3,554	780	(2,774)	The Safety Valve Programme is progressing with one School's additional facilities opening from September 2024. It had been envisaged that facilities at a further school will open from January 2025, however the scale of additional work required means this is now postponed until September 25. Additional Schools have been identified to provide Resource Provision with discussions, consultation and scoping of the works underway. The majority of this work and associated spend will incur in 2025/26.	E & H
126	Early Years and Education System (EYES) and Social Care developments to the LiquidLogic System	250	250	0	This scheme requires significant change across the services replacing a number of different systems. However the service are still in the discovery stage to work out when contracts expire and whether a product like EYES can replace everything required. It is also a modular education management system that's an integrated part of our Children's Case Management system.	H
Children's Services		28,597	20,102	(8,495)		
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,095	3,095	(0)	Given the additional surveyors recruited within the team, this budget is expected to be fully spent by the end of this FY.	E

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
209	Assistive Technology	815	815	(0)	The A2D Programme is well under way and is due to be completed by the end of September, Issues with the availability of stock appear to have been resolved. All other activity on track.	S
211	Community Alarm Service	177	177	0	Budget expected to be fully spent in year.	H
213	Canning Crescent Assisted Living	2,560	2,441	(119)	Budget expected to be largely spent by the end of this FY with some minor spend next FY.	H
214	Osborne Grove Nursing Home	700	0	(700)	The building was acquired in FY 2019/20 and the project entails the full refurbishment of the building to create a number of self-contained short stay rooms for crisis and respite, a recovery college, a café and an evening and weekends crisis centre. Works on OGNH have been paused, whilst the business case is being revised.	S
217	Burgoyne Road (Refuge Adaptations)	0	3	3	The £3k spend is being investigated with the view to journal to the appropriate internal order / revenue cost code	N
221	Social Care System Implementation	72	72	0	Extension of contractor for remedial configuration on ContrOCC (finance module for Liquid Logic).	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
225	Locality Hub	1,619	47	(1,572)	There has been a prolonged design development programme that has impacted on delivery time scales.	H
Adults, Health & Communities		9,038	6,650	(2,388)		
301	Street Lighting	994	1,000	6	All planned projects on track for completion within this financial year.	H
302	Borough Roads	5,915	6,000	85	All planned projects on track for completion within this financial year.	H
303	Structures (Highways)	(370)	(0)	370	The overspend against this scheme is expected to be funded through underspends on other schemes within this portfolio. Review underway.	H
304	Flood Water Management	734	710	(24)	All planned projects on track for completion within this financial year.	H
305	Borough Parking Plan	434	250	(184)	All planned projects on track for completion within this financial year.	H
307	CCTV	129	129	(0)	Project on track to complete in year.	H
309	Local Implementation Plan(LIP)	912	912	(0)	This is external funding from TfL. All projects on track for completion within financial year.	E
310	Developer S106 / S278	250	250	0	This scheme is externally funded and largely consists of S278 agreement capital works which relate to very specific schemes and it is currently forecast to spend to budget.	E
311	Parks Asset Management:	370	450	80	All planned projects on track for completion within this financial year.	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
313	Active Life in Parks:	784	852	68	This spend includes carry forward overspend but budget will increase through external funding and be adjusted next quarter.	H
314	Parkland Walk Bridges	3,209	3,491	282	Stanhope bridge is currently under construction. Forecast overspend is anticipated to come within budget through value engineering and limited use of the contract contingency as the works progress.	H
322	Finsbury Park	300	300	0	This capital works is being funded via the Finsbury Park additional events income and spend will not exceed income achieved	E
323	Parking Strategy	0	4	4	Nil budget. Subject to approval, budget will be transferred from scheme 305 - Borough Parking Plan.	H
325	Parks Vehicles	674	674	0	On track for the purchase of 10 EV trucks	S
328	Street & Greenspace Greening Programme	178	178	(0)	This represents the Council's match funding element and expected to be fully spent when grant amounts secured.	H
331	Updating the boroughs street lighting with energy efficient LED Lamps	0	(0)	(0)	Project completed. Budget and spend has been transferred to capital scheme 301	H
332	Disabled Bay/Blue Badge	307	150	(157)	Works are expected to be delivered on time and programme.	H
333	Waste Management	100	21	(79)	The anticipated forecast spend in quarter one assumes 79% budget underspend, but this is likely to change in quarter two as a result of more drop boxes installations are likely to occur.	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
334	Parks Depot Reconfiguration	94	100	6	Anticipated forecast spend shows £6k projected overspend which will be managed down to budget in quarter 2, via ongoing works with Corporate Landlord to deliver improvements and efficiency.	H
335	Streetspace Plan	3,458	816	(2,642)	Projects are ongoing and as part of the Streetspace plan works programmed for FY's 2024/25 and 2025/26. Large underspend anticipated in relation to future years capital works. This will be reviewed again in quarter two with the view to carry forward part of any budget underspend.	E
336	New River Sports & Fitness	533	533	(0)	Anticipated forecast spend to budget	S
338	Road Danger Reduction	1,033	950	(83)	All projects on programme for completion within financial year	E
341	Leisure Services	3,660	3,660	0	On track at present but continued monitoring and some re-profiling may be required in Quarter 2 to transfer budget into 2025/26.	H
342	Public Protection - To replace life expired IT system	300	45	(255)	Scheme timetable suggests implementation starts in Feb 25 and project will take 2 years to complete 24/25 25/26 and therefore part of budget to be carried forward.	H
119	School Streets	763	763	0	Scheme progressing as planned, with implementation expected in Quarter 4.	E
444	Marsh Lane	214	92	(122)	Once the final account is settled, the balance will be transferred to the contingency budget line	H
452	Low Carbon Zones	129	129	0	Communications campaign in plan and design of new process in place for delivery over winter 24/25.	E

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
4013	Clean Air School Zones	400	0	(400)	At this time the procurement for this project is paused due to capacity constraints.	H
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	810	120	(690)	Quarter one forecast is for the delivery of some LTN's, but ongoing works in progress to ascertain if more LTN's can be delivered within this financial year, if not request will be made to carry forward budget underspend into next FY.	E
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	1,410	377	(1,033)	Delivery of Tottenham Lane cycle route, consultation planned for Q2 and implementation in Q3. There are other planned cycle route consultations later in this FY that may require the need to roll forward the current budget underspend to 2025/26, but this will be much clearer during quarter 2.	E
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118	118	(0)	Funding to be spent on the delivery of cycle hangers programmed for January 2025	E
Environment & Resident Experience		27,842	23,074	(4,768)		
401	Tottenham Hale Green Space	2,334	2,109	(224)	Park View Underpass started on site July 2024 and is due to complete end 2024. Key decision taken June 2024 to enter into construction contract for the Paddock - start on site estimated August '24 with works completing early 2025. £224K underspend is the unfunded portion of the capital budget for the Paddock.	E & H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
402	Tottenham Hale Streets	6,905	3,461	(3,444)	Public realm delivery - works ongoing on Ashley Road and have commenced on Chestnut Road July 2024. Request will be sought in Qtr. 2 to defer the £3.4m projected underspend, after the amalgamation with Scheme 401 has been approved.	E & H
404	Good Economy Recovery plan	1,732	981	(751)	Forecast underspend relates to the UKSPF Communities and Placemaking capital grant from Dept for Levelling Up via the GLA.	E & H
406	Opportunity Investment Fund	63	63	0	Continuing provision of loans to local business.	H
408	Down Lane Park	5,237	5,237	0	Phase 1 works due to complete August 2024. Phase 2b works to commence thereafter and run to the end of the year. Procurement process underway for Phase 2a - new community hub, with works programmed to start on the building in September 2024 with substantive spend on this in Q3 and Q4.	E
411	Tottenham Heritage Action Zone (HAZ)	1,526	1,526	(0)	A number of HAZ projects are currently nearing completion and are expected to achieve Practical Completion within the next quarter. Despite completion of a tender exercise and selection of a contractor, the works to the St Mark's building have been held up by lengthy legal negotiations. The scope works for the Bruce Grove Youth Space is currently under review, due to significant increases in project costs.	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
415	North Tott Heritage Initiative	348	348	0	This budget and spend will be transferred to scheme 474. Please note that a scheme consolidation exercise is underway to ensure that budgets are aligned to areas of delivery.	H
457	Future High Street Project	11,093	3,416	(7,677)	The programme is partly funded by DLUHC/FHSF grant as per grant agreement signed in June 2021. All grants have been utilised as at March 2024. This FY's spend forecast is committed LBH capital match funding. There is also a need to reprofile the budget underspend into future FY's to reflect the latest delivery plan.	H
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	1,233	1,233	(0)	A continuing external funded programme of work on broadband provision, workspace provision, including at the Wood Green Enterprise Hub and SIP funded business support	E
459	Wood Green Regen Sites	1,227	1,541	315	This scheme includes the ongoing Turnpike Lane Improvement Plan and Wood Green Central projects. Wood Green Central is currently out to tender for the multidisciplinary team to deliver the Wood Green Central Delivery Plan. Work on this to commence Summer 2024 and should conclude in Autumn 2025. The additional costs anticipated will be funded through the underspend on Scheme 480. A consolidation exercise is underway on Schemes in the programme relating to Wood Green and in total spend does not exceed the total budget allocation.	H & E

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
465	District Energy Network (DEN)	978	24	(954)	A review of the DEN projects has paused expenditure. Once the review is complete a revised profile will be produced	H & E
473	Enterprising Tottenham High Road (ETHR)	1,123	1,123	0	The delivery on the Tramperry (639 High Road) will complete Summer/Autumn 2024.	H
474	Tottenham High Road Strategy	602	602	0	LBH Match funding to support Future High Street programme (FHSF) primary focus and Heritage Action Zone (HAZ) as per Cabinet decision on Bruce Grove Public Convenience (BGPC) budget extension in addition to Tottenham Green Market infrastructure to be installed in Summer 2024.	H
478	Wood Green Good Growth Fund	197	197	(0)	This scheme includes the ongoing Enterprise Hub and School Streets projects as well as the Night time Economy Strategy. Project codes 459,478 and 480 are intended to be amalgamated. This process has started and is expected to formally conclude over the next reporting period. To note, the total amount across the three project codes does not exceed the total budget allocation.	H
480	Wood Green Regen (2)	2,794	1,185	(1,609)	This Scheme includes the ongoing Wood Green Common, Penstock Tunnel and Eat Wood Green projects. Project codes 459,478 and 480 are intended to be combined. This process has started and is expected to formally conclude over the next reporting period.	H & E

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
483	Productive Valley Fund (SIP)	562	562	0	A continuing loans to business offer, also funded by loan repayments	E
488	Liveable Seven Sisters (LSS)	1,019	1,019	0	This capital scheme is part of LBH Match funding commitment to support Future High Street programme (FHSF)	E & H
493	Bruce Grove Yards (BGY)	218	218	0	This capital scheme is part of LBH Match funding commitment to support Future High Street programme (FHSF)	E & H
4002	Northumberland Park estate area public realm	389	389	0	Project due to be progressed later this month once resource levels are addressed.	H
4005	SME Workspace Intensification	1,749	1,577	(172)	Budget for the Opportunity Haringey Workspace Fund with expectations to offer workspace funds and delivery projects to provide workspace and supporting businesses this year. The £172k budget underspend relates to works likely to slip into next FY.	H
4007	Tottenham Hale Decentralised Energy Network (DEN)	2,500	440	(2,060)	A review of the DEN projects has paused expenditure. Once the review is complete a revised profile will be produced	H & E
4008	Wood Green Decentralised Energy Network (DEN)	3,119	310	(2,809)	A review of the DEN projects has paused expenditure. Once the review is complete a revised profile will be produced	H & E
4010	Selby Urban Village Project	9,788	3,352	(6,436)	Extensive redesign of the project to meet the affordability envelope has delayed the commencement of the project. Additional design and cost planning are underway. Planning submission in currently planned for September 2024.	E

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
4011	Commercial Property Remediation	4,686	0	(4,686)	Resource constraints within the team has meant that the development of the scheme has been delayed	S & H
4012	Energy Performance Certificate improvements	750	0	(750)	Resource constraints within the team has meant that the development of the scheme has been delayed	S & H
316	Asset Management of Council Buildings	9,200	6,534	(2,666)	Forecast is in line with achievable planned spend within this FY. Projected underspend is as a result of lack of resources (Project Managers) to enable the delivery of capital works in the pipeline. Actions are been taken to see if an additional Project Manager can be brought in during Quarter 2/3.	H
Placemaking & Housing		71,371	37,446	(33,925)		
421	HRW Acquisition	86,258	9,373	(76,885)	The Council has contractual arrangements with Lendlease pursuant to CPOIA to acquire land interests. Following Lendlease announcement to ASX to change deliver strategy for UK projects, there is uncertainty regarding scheme programme. Nonetheless leasehold buybacks projected to continue. Council will still need to use CPO powers within 3-year statutory timeframes. No grant or loan payments to LL currently projected for this FY as it stands.	E
430	Wards Corner Development	6,085	22	(6,063)	This capital is required, as acquisition of third party property and site surveys are continuing. There is a commitment to deliver on the Cabinet decision of July 2022 for a Council-led approach to the site.	S

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
509	CPO - Empty Homes	2,673	500	(2,173)	There is currently one property which was put forward for CPO that is now with the planning inspectorate following an Appeal. Capital Funds must be available for any purchase should the CPO go ahead in favour of the Council.	S
699	P6 - Approved Capital Programme Contingency	1,771	1,771	0	This is the GF capital contingency budget	H
Placemaking & Housing (Enabling Budgets)		96,787	11,666	(85,121)		
602	Corporate IT Board	3,162	2,662	(500)	£500K will be used for S2P project (S2P is funded via scheme 607). Ongoing re-prioritisation work within Digital & Change, this spend profile is being prioritised along with other projects & programmes and is expected to be re-profiled over the coming months.	H
604	Continuous Improvement	1,398	1,134	(264)	Planning for this scheme is in progress, however it is not possible to complete accurate profiling this quarter due to other high focused priorities. Digital & Change are going through an organisational change, and this may entail re-defining priorities with reviewing budgets.	H
621	Libraries IT and Buildings upgrade	2,252	2,252	0	Forecast spend in line with budget in relation to capital works planned for Muswell Hill Library and some other branch libraries	

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
623	Wood Green Library	0	0	0	The delivery for this scheme cuts across two areas/teams, i.e. Corporate Landlord & Major Capital Projects team. Therefore, for expediency this budget is being split and absorbed within schemes 621 - Other branch libraries (for Major Projects Team) & scheme 316 - (for Corporate Landlord Team).	H
607	Financial Management System Replacement	1,277	1,366	89	<p>The current projection is that there may be an overspend with further risks to budget possible because of the need to extend Adam, OpenText, VIM and DPS due to current delays in migrating to a new FMS.</p> <p>This work is being prioritised with the other projects & programmes and will be re-profiled over the coming months.</p>	H
624	Digital Together	268	0	(268)	Resource constraints within the team has meant that the development of the scheme has been delayed	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
625	CCTV Move and Replacement of end of Life Infrastructure	733	600	(133)	Planning for this scheme is in progress, however it is not possible to complete accurate profiling this Quarter due to other high focused priorities.	H
					(1) Digital & Change are going through an organisational change, and this may entail re-defining priorities with shifting budgets. (2) List of projects & programmes are being reviewed via internal governance and this may impact budget spend.	
626	Corporate Data Platform	250	250	0	Forecast spend to budget based on projected roadmap, however there is a strong dependency on the Digital & Change reorganisation (in progress), as there are explicit roles in the new structure that will roadmap this work.	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
627	Hybrid AV between now and Civic Centre coming on line	300	300	0	Forecast spend to budget. The Civic centre technical profile is being formulated as part of the corporate civic centre programme.	H
628	Locality Hub ICT	400	350	(50)	Forecast spend in line with planned work schedule for this FY. £50k budget underspend to be further reviewed during qtr. two budget monitoring and if necessary, may need to be carry forward into next FY.	H
629	Leisure Insourcing ICT	433	433	0	Forecast spend to budget	H
630	Libraries IT and Buildings upgrade	300	300	0	Forecast spend to budget	H
631	Ally Pally - Counter Terrorism	424	424	(0)	Forecast spend to budget	H
632	Ally Pally - Health & Safety Works	823	823	(0)	Forecast spend to budget	H
633	Ally Pally - Compliance works	941	941	(0)	Forecast spend to budget	H
634	Ally Pally - Invest to Earn	1,356	0	(1,356)	This is an invest to earn scheme and won't be needing any of the £1.356m this financial year as the projects haven't progressed at the pace required. It's likely that this budget will be required in future financial years.	S

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
635	Mobile Replacement (Smart Phones / Devices)	175	175	0	Planning for this scheme is in progress.	H
					Forecast spend to budget	
636	Replacing Desktop AV / Screens in Offices	150	150	0	Forecast spend to budget	H
653	Capital Support for IT Projects	194	194	0	Forecast is in line with current planned spend.	H
655	Data Centre Move	1,254	500	(754)	Forecast is in line with current planned spend as Data centre move is anticipated to continue beyond this financial year. During qtr. two budget monitoring it is likely that a request would be made to carry forward budget over into next FY.	H
656	BT Big Switch Off	1,843	1,000	(843)	Although the original budget profile for the BT Big Switch Off indicated full spend within this FY. Latest development indicates that the spend may straddle two FY's.	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
657	Corporate Laptop Refresh	950	550	(400)	Forecast is in line with current planned spend. This is linked to the council's device refresh programme. £400k Projected underspend in line with the Windows 11 deployment due to commence sometime in 2025/26.	H
658	ERP - Full Replacement (Investigation Only)	154	0	(154)	No spend is forecast due to unanticipated delays in the project kick-off stage. This position may change as it's currently being reviewed and plans being put in place.	H
659	M365 Additional Functionality	669	500	(169)	Planning for this scheme is in progress, however it is not possible to complete accurate profiling this month due to other high focused priorities.	H
					(1) Digital & Change are going through an organisational change, and this may entail re-defining priorities with shifting budgets.	
					(2) List of projects & programmes are being reviewed via internal governance and this may impact budget spend.	
447	Alexandra Palace - Maintenance	470	470	0	Forecast spend in line with budget	H

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
464	Bruce Castle	828	1,383	555	This FY's forecast spend is in line with changes in plan to deliver most of the capital works within this financial year and additional costs above budget will be mitigated	H
330	Civic Centre Works	33,020	4,294	(28,726)	The forecast expenditure needs to be reprofiled to accommodate the delay in the project's delivery programme, due to an extended design, its redesign, and extended end to the current design stage, and delay to the conclusion of the procurement exercise.	S
Culture, Strategy & Engagement		54,025	21,050	(32,975)		
TOTAL GF CAPITAL PROGRAMME		287,660	119,989	(167,672)		

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
HRA						
202	HRA - P2 Aids, Adap's & Assist Tech -Council	1,144	1,144	0	Given the additional surveyors recruited within the team, this budget is expected to be fully spent by the end of this FY.	
550	New Homes Acquisition	33,540	18,953	(14,587)	We have seen slippage of two major projects which are paid on delivery. This means that significant expenditure has moved from this year to 25/26.	
551	Existing Home Acquisitions - TA	22,825	22,825	0	The full budget is expected to be spent by end of the year. Works postponed from 2023/24 are scheduled for the second quarter. The forecast accounts for the full expenditure of the proposed carryover from 2023/24. There were delays to void works on a number of properties (20+) that we had budgeted spend for in this quarter. Up to 10 acquisitions complete	
552	HRA – P5 Carbon Reduction	3,503	3,503	0	Currently forecasting to budget. Majority of spend relates to SHDF 2.2 Coldfall Retrofit project.	
553	HRA – P5 Fire Safety	7,879	9,492	1,613	The forecast £1.6m overspend is due to the increased additional cost regarding the work around fire enclosures and automatic opening vents programmes. These works and costs are constantly under review.	

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
554	Broadwater Farm Project	38,157	19,592	(18,565)	Slippage in spend due to delays in finalising design for retrofit pilot projects (£4.1m), and delays in the planned contract award for new homes phase 1(a) (£13.94m). Overspend on Demolition project due to delays associated with removal of grade II listed mosaic.	
555	High Road West - HRA	2,064	670	(1,394)	Following recent news of the Lendlease's withdrawal from development projects in the Europe and the US, the development programme has slowed to accommodate scheme review. The anticipated spend to acquire homes is unlikely to be achieved this FY based on current programme assumptions.	
556	Northumberland Park -HRA		361	361	The anticipated spend is reflective of the HRA recharge built into the Regeneration project budget. The project design will continue throughout this financial year, with the anticipation of s105 consultation early 25/26. A workshop will be held later in July to work through the feasibility of the proposals.	
590	HRA - P5 Homes for Haringey (HFH)	35,293	34,779	(514)	£1,144K transfer to Aids & Adaptations scheme. There is some slippage on external and structural schemes.	

REF.	SCHEME NAME	2024/25 Full year Revised Budget £'000	2024/25 Full year Forecast Outturn £'000	Budget Variance (Under) / Over £'000	Scheme Progress Comments	Funded By
599	New Homes Build Programme	101,926	78,977	(22,949)	Under the current interest rate environment, the programme has acted to reduce our overall borrowing requirements this year. Projects are being prioritised on the basis of cost and value for money. This can be achieved without risking the delivery of our 3,000 council home target by March 2031	
TOTAL HRA CAPITAL PROGRAMME		246,331	190,296	(56,035)		
OVERALL CAPITAL PROGRAMME		533,991	310,285	(223,706)		

Appendix 5 – Story Board - Revised Capital Programme 2024/25 to 2028/29 after approval of all virements

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
101	Primary Sch - repairs & maintenance	5,337		5,337	2,000	2,000	2,000	0	11,337
102	Primary Sch - mod & enhance (Inc SEN)	11,004		11,004	4,027	2,500	2,500	0	20,031
105	RAAC Schools	0	2,260	2,260	0	0	0	0	2,260
110	Devolved Sch Capital	531		531	531	531	531	0	2,124
114	Secondary Sch - mod & enhance (Inc SEN)	1,903		1,903	801	0	0	0	2,703
121	Pendarren House	528		528	0	0	0	0	528
124	In-Borough Residential Care Facility	3,230		3,230	2,900	0	0	0	6,130
125	Safety Valve	3,554		3,554	8,561	0	0	0	12,115
126	EYES and Social Care developments to the Liquid Logic System	250		250	2,000	250	0	0	2,500
Children's Services		26,337	2,260	28,597	20,820	5,281	5,031	0	59,728

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	1,655	1,440	3,095	2,200	2,200	2,200	0	9,695
209	Assistive Technology	815		815	0	0	0	0	815
211	Community Alarm Service	177		177	177	177	177	0	708
213	Canning Crescent Assisted Living	900	1,660	2,560	0	0	0	0	2,560
214	Osborne Grove Nursing Home	700		700	1,000	5,000	10,000	28,341	45,041
217	Burgoyne Road (Refuge Adaptations)	0		0	0	0	0	0	0
221	Social Care System Implementation	72		72	0	0	0	0	72
222	Wood Green Integrated Care Hub	0		0	1,000	0	0	0	1,000
225	Locality Hub	1,619		1,619	674	0	0	0	2,293
Adults, Health & Communities		5,938	3,100	9,038	5,051	7,377	12,377	28,341	62,184
119	School Streets	763		763	325	325	325	325	2,063
301	Street Lighting	994		994	1,000	1,000	1,000	0	3,994
302	Borough Roads	5,915		5,915	6,000	6,000	6,000	6,000	29,915

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
303	Structures (Highways)	(370)		(370)	0	0	0	0	(370)
304	Flood Water Management	734		734	0	0	0	0	734
305	Borough Parking Plan	434		434	0	0	0	0	434
307	CCTV	129		129	0	0	0	0	129
309	Local Implementation Plan(LIP)	912		912	1,000	1,000	1,000	0	3,912
310	Developer S106 / S278	250		250	250	250	250	0	1,000
311	Parks Asset Management:	370		370	450	450	450	0	1,720
313	Active Life in Parks:	784		784	400	400	400	0	1,984
314	Parkland Walk Bridges	3,209		3,209	350	350	2,500	350	6,759
322	Finsbury Park	500	(200)	300	500	500	500	0	1,800
323	Parking Strategy	0		0	0	0	0	0	0
325	Parks Vehicles	674		674	0	0	0	0	674
328	Street & Greenspace Greening Programme	178		178	75	75	0	0	328
332	Disabled Bay/Blue Badge	307		307	0	0	0	0	307

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/2 4 - 28/29 Total £'000
333	Waste Management	100		100	0	0	0	0	100
334	Parks Depot Reconfiguration	94		94	0	0	0	0	94
335	Streetspace Plan	3,458		3,458	0	0	0	0	3,458
336	New River Sports & Fitness	533		533	533	533	0	0	1,599
338	Road Casualty Reduction	1,033		1,033	950	950	950	950	4,833
341	Leisure Services	3,660		3,660	825	825	1,063	1,063	7,436
342	Public Protection - To replace life expired IT system	300		300	50	0	0	0	350
444	Marsh Lane	214		214	0	0	0	0	214
4012	Energy Performance Certificate improvements	750		750	750	500	500	0	2,500
4013	Clean Air School Zones	400		400	400	400	400	0	1,600
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	810		810	708	708	708	708	3,642

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	1,410		1,410	1,033	1,033	1,033	1,033	5,540
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118		118	118	118	118	118	590
Environment & Resident Experience		28,663	(200)	28,463	15,717	15,417	17,197	10,547	87,339
401	Tottenham Hale Green Space	2,334		2,334	2,958	0	0	0	5,292
402	Tottenham Hale Streets	6,905		6,905	500	0	0	0	7,405
404	Good Economy Recovery plan	2,732	(1,000)	1,732	0	0	0	0	1,732
406	Opportunity Investment Fund	63		63	0	0	0	0	63
408	Down Lane Park	5,237		5,237	2,591	0	0	0	7,828
411	Tottenham Heritage Action Zone (HAZ)	1,526		1,526	0	0	0	0	1,526

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
415	North Tott Heritage Initiative	348		348	0	0	0	0	348
452	Low Carbon Zones	129		129	0	0	0	0	129
457	Future High Sreeet Project	11,093		11,093	875	0	0	0	11,968
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	1,233		1,233	0	0	0	0	1,233
459	Wood Green Regen Sites	1,227		1,227	2,804	4,227	0	0	8,257
465	District Energy Network (DEN)	978		978	3,250	2,250	1,000	2,813	10,291
473	Enterprising Tottenham High Road (ETHR)	1,123		1,123	0	0	0	0	1,123
474	Tottenham High Road Strategy	602		602	0	0	0	0	602
478	Wood Green Good Growth Fund	197		197	0	0	0	0	197
480	Wood Green Regen (2)	2,794		2,794	996	2,755	0	0	6,545
483	Productive Valley Fund (SIP)	562		562	0	0	0	0	562

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
488	Liveable Seven Sisters (LSS)	1,019		1,019	0	0	0	0	1,019
493	Bruce Grove Yards (BGY)	218		218	0	0	0	0	218
4002	Northumberland Park estate area public realm	389		389	0	0	0	0	389
4005	SME Workspace Intensification	1,749		1,749	0	0	0	0	1,749
4007	Tottenham Hale Decentralised Energy Network (DEN)	2,500		2,500	4,223	7,000	7,500	7,500	28,723
4008	Wood Green Decentralised Energy Network (DEN)	3,119		3,119	2,853	7,500	7,500	7,500	28,472
4010	Selby Urban Village Project	9,788		9,788	21,416	6,665	0	0	37,869
4011	Commercial Property Remediation	4,686		4,686	4,000	3,000	3,000	0	14,686
316	Asset Management of Council Buildings	8,247	953	9,200	4,250	1,000	0	0	14,450
Placemaking & Housing		70,797	(47)	70,750	50,716	34,396	19,000	17,813	192,675

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
421	HRW Acquisition	86,258		86,258	4,600	112,600	0	0	203,458
430	Wards Corner Development	6,085		6,085	2,937	1,400	1,200	0	11,622
509	CPO - Empty Homes	2,673		2,673	0	0	0	0	2,673
699	P6 - Approved Capital Programme Contingency	3,112	(1,341)	1,771	0	0	0	0	1,771
Placemaking & Housing (Enabling Budgets)		98,128	(1,341)	96,787	7,537	114,000	1,200	0	219,524
330	Civic Centre Works	33,020		33,020	26,097	3,584	0	0	62,701
602	Corporate IT Board	3,162		3,162	0	0	0	0	3,162
604	Continuous Improvement	1,398		1,398	950	662	0	0	3,010
607	Financial Management System Replacement	1,277		1,277	0	0	0	0	1,277
624	Digital Together	268		268	0	0	0	0	268
625	CCTV Move and Replacement of end of Life Infrastructure	733		733	733	733	0	0	2,200

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/2 4 - 28/29 Total £'000
626	Corporate Data Platform	250		250	1,250	1,000	0	0	2,500
627	Hybrid AV between now and Civic Centre coming on line	300		300	500	450	0	0	1,250
628	Locality Hub ICT	400		400	600	0	0	0	1,000
629	Leisure Insourcing ICT	433		433	0	0	0	0	433
630	Libraries IT and Buildings upgrade	300		300	500	150	0	0	950
631	Ally Pally - Counter Terrorism	496	(72)	424	182	363	0	0	969
632	Ally Pally - Health & Safety Works	798	26	823	286	293	0	0	1,402
633	Ally Pally - Compliance works	815	127	941	1,194	2,546	0	0	4,682
634	Ally Pally - Invest to Earn	1,437	(81)	1,356	1,628	1,128	0	0	4,112
635	Mobile Replacement (Smart Phones / Devices)	175		175	250	225	0	0	650

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/24 - 28/29 Total £'000
636	Replacing Desktop AV / Screens in Offices	150		150	150	150	0	0	450
653	Capital Support for IT Projects	194		194	0	0	0	0	194
655	Data Centre Move	1,254		1,254	450	0	0	0	1,704
464	Bruce Castle	239	589	828	450	0	0	0	1,278
447	Alexandra Palace - Maintenance	470		470	470	470	470	0	1,880
621	Libraries IT and Buildings upgrade	1,026	1,226	2,252	0	0	0	0	2,252
623	Wood Green Library	1,498	(1,498)	0	0	0	0	0	0
656	BT Big Switch Off	1,843		1,843	0	0	0	0	1,843
657	Corporate Laptop Refresh	950		950	1,250	1,200	1,100	0	4,500

REF	SCHEME NAME	2024/25 Revised Budget £'000	2024/25 (IN-YEAR) Budget Virement £'000	2024/25 Revised Budget (after Virement) £'000	2025/26 Budget £'000	2026/27 Budget £'000	2027/28 Budget £'000	2028/29 Budget £'000	2023/2 4 - 28/29 Total £'000
658	ERP - Full Replacement (Investigation Only)	154		154	0	0	0	0	154
659	M365 Additional Functionality	669		669	0	0	0	0	669
Culture, Strategy & Engagement		53,708	317	54,025	36,941	12,954	1,570	0	105,490
TOTAL GF CAPITAL PROGRAMME		283,571	4,089	287,659	136,781	189,425	56,375	56,701	726,941

Appendix 6 – Proposed Virements for approval

Revenue Virements

Ref	Directorate	Service	In year £	Next year £	Reason for budget change	Description
3	Children's Services	Schools and Learning	288,347	288,347	Budget Realignment	Realignment of Stonecroft children's centre budget to incorporate 2024/25 budget allocation
3	Placemaking & Housing	Regeneration and Economic Development	860,000	860,000	Budget Realignment	Realignment of MTFS savings with the regeneration and economic development budget
3	Children's Services	Schools and Learning	1,510,100	1,510,100	Budget Realignment	Realignment of early help budgets to better reflect actual expenditure
3	Children's Services	Children in Care and YAS Placement	1,388,000	1,388,000	Budget Realignment	Realignment of placement growth budget from Director's budget to children's placement residential budget
4	Environment and Resident Services	Parking and Highways	1,010,000	1,010,000	Budget Realignment	Realignment of budgets within the parking departments to better reflect actual expenditure
4	Dedicated Schools Grant	Various	17,045,775	17,045,775	Budget Realignment	Update of DSG budgets to incorporate 2024/25 published budget allocation
4	Children's Services	Children in Care and YAS Placement	265,000	265,000	Budget Realignment	Realignment of budgets in Fostering Services to better reflect expenditure
4	Children's Services	Children in Care and YAS Placement	1,882,900	1,882,900	Budget Realignment	Realignment of budgets in Asylum Services to better reflect expenditure
4	Children's Services	Children in Care and YAS Placement	1,038,900	1,038,900	Budget Realignment	Realignment of budgets in Young Adult Services to better reflect expenditure

Ref	Directorate	Service	In year	Next year	Reason for budget change	Description
4	Children's Services	Children in Care and YAS Placement	3,944,100	3,944,100	Budget Realignment	Realignment of budgets in Children Residential Placement Services to better reflect expenditure
4	Children's Services	Children in Care and YAS Placement	2,469,400	2,469,400	Budget Realignment	Realignment of budgets in Adoption Services to better reflect expenditure
4	Culture, Strategy & Engagement	Digital and Change	859,000	859,000	Budget Realignment	Allocation of MTFS Digital Transformation Services savings to Directorates
5	Placemaking & Housing	Haringey Repairs Service	5,284,570	5,284,570	Budget Realignment	Realignment of staffing budgets within Haringey Repairs Service to reflect staffing movements within the operational structure
Total			37,846,092	37,846,092		

Capital Virements

Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Children's Services	105	RAAC in Schools	2,260	Newly created capital scheme in relation to RAAC schools (fully funded by DfE)
			2,260	

Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Adults, Health & Communities	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	(1,456)	2023/24 Capital budget deficit transferred to scheme 201 from scheme 210
Adults, Health & Communities	210	Capitalisation of LA Community Equipment's	1,456	2023/24 Capital budget deficit transferred from scheme 210 from scheme 201
Adults, Health & Communities	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	711	B/F DFG grant award from prior financial years
Adults, Health & Communities	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	729	Budget realignment to reflect 2024/25 LBH DFG grant award
Adults, Health & Communities	213	Canning Crescent Assisted Living	1,660	Transfer from scheme 699 to scheme 213
3,100				
Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Environment & Resident Experience	322	Finsbury Park	(200)	Budget reduction in line with anticipated service delivery and events income
(200)				

Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Placemaking & Housing	404	Good Economy Recovery plan	(1,000)	Transfer from scheme 404 to scheme 699 re: GERP budget reduction
Placemaking & Housing	316	Asset Management of Council Buildings	953	Transfer from decommissioned scheme 623 to scheme 316
(47)				
Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Placemaking & Housing (Enabling Budgets)	699	Approved Capital Programme Contingency	(1,660)	Transfer from scheme 699 to scheme 213
Placemaking & Housing (Enabling Budgets)	699	Approved Capital Programme Contingency	1,000	Transfer from scheme 404 to scheme 699 re: GERP budget reduction
Placemaking & Housing (Enabling Budgets)	699	Approved Capital Programme Contingency	(681)	Transfer from scheme 699 to scheme 621 re: Muswell Hill Lib. Shortfall
(1,341)				
Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Culture, Strategy & Engagement	621	Libraries IT and Buildings upgrade	545	Transfer from decommissioned scheme 623 to scheme 621
Culture, Strategy & Engagement	623	Wood Green Library	(1,498)	Scheme 623 decommissioned & budget spit between scheme 621 & scheme 316
Culture, Strategy & Engagement	621	Libraries IT and Buildings upgrade	681	Transfer from scheme 699 to scheme 621 re: Muswell Hill Lib. Shortfall
Culture, Strategy & Engagement	631	Ally Pally - Counter Terrorism	(72)	Budget realignment. Capital schemes: 631, 632, 633 & 634 to match Alexandra Palace payment schedule

Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
Culture, Strategy & Engagement	632	Ally Pally - Health & Safety Works	26	Budget realignment. Capital schemes: 631, 632, 633 & 634 to match Alexandra Palace payment schedule
Culture, Strategy & Engagement	633	Ally Pally - Compliance works	127	Budget realignment. Capital schemes: 631, 632, 633 & 634 to match Alexandra Palace payment schedule
Culture, Strategy & Engagement	634	Ally Pally - Invest to Earn	(81)	Budget realignment. Capital schemes: 631, 632, 633 & 634 to match Alexandra Palace payment schedule
Culture, Strategy & Engagement	464	Bruce Castle	589	Art Council grant award towards the Bruce Castle Museum capital works
			317	
Directorate	Scheme No	Scheme Description	Budget Adjustment (Virement) (£'000)	Description
HRA - Housing Revenue Account	590	HRA Homes for Haringey (HFH)	(1,144)	Transfer from scheme 590 to scheme 202 re: Aid & Adaptations budget
HRA - Housing Revenue Account	202	HRA Aids, Adap's & Assist Tech -Council	1,144	Transfer from scheme 590 to scheme 202 re: Aid & Adaptations budget
			0	
TOTAL			4,089	

Appendix 7 - Write off Summary Report - Quarter1

All Council debt is considered recoverable. The Corporate Debt Management Service makes every effort to collect charges due to the Council. However in certain circumstances it is appropriate to write off debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were submitted for write off for the Financial Period 1st April 2024 to 30th June 2024 (Quarter 1) These relate to delinquent accounts where all forms of recovery action had been fully exhausted.

Council Debt is written off in line with instructions set out within the Financial Regulations, following legal advice, court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Director of Finance under her delegated authority. All write offs have been adequately provided for in the Council's Bad Debt Provisions.

The table and chart below summarises the Quarter 1 write off by service type, value and volume and the category composition of the above write offs is shown below.

Table 6 Quarter 1 Write Off

Service	Council Tax	NNDR (Business Rates)	HBOP(Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £50k	£38,332.68	£0.00	£46,240.56	£11,141.63	£419.71	£0.00	£0.00	£3,112,158.00	£3,208,292.58
Volume	45	0	31	366	1	0	0	15,628	16,071
Over £50k	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Volume	0	0	0	0	0	0	0	0	0
Total Value	£38,332.68	£0.00	£46,240.56	£11,141.63	£419.71	£0.00	£0.00	£3,112,158.00	£3,208,292.58
Total Volume	45	0	31	366	1	0	0	15,628	16,071

